

# KANSAS STATE UNIVERSITY VETERINARY MEDICAL CENTER

## FY 2024 – FY 2026 BUDGET SUMMARY

FIG. 1 BUDGET SUMMARY, FY 2024 – FY 2026

	Actual FY 2024	Agency FY 2025	Legislative Budget Committee FY 2025	Agency FY 2026	Legislative Budget Committee FY 2026
<b>EXPENDITURES:</b>					
<b>State Operations*</b>	<b>\$ 63,953,286</b>	<b>\$ 74,560,280</b>	<b>\$ 74,560,280</b>	<b>\$ 74,993,666</b>	<b>\$ 74,993,666</b>
Salaries and Wages	52,851,453	60,141,780	60,141,780	60,606,497	60,606,497
Contractual Services	8,300,345	8,754,303	8,754,303	8,709,324	8,709,324
Commodities	803,949	2,118,285	2,118,285	2,131,933	2,131,933
Capital Outlay	1,997,539	3,545,912	3,545,912	3,545,912	3,545,912
<b>State Aid and Assistance</b>	<b>\$ 1,442,827</b>	<b>\$ 2,716,060</b>	<b>\$ 2,716,060</b>	<b>\$ 2,716,060</b>	<b>\$ 2,716,060</b>
Aid to Local Units	-	-	-	-	-
Other Assistance	1,442,827	2,716,060	2,716,060	2,716,060	2,716,060
<b>Capital Budget and Debt</b>	<b>\$ 2,090,324</b>	<b>\$ 6,709,336</b>	<b>\$ 6,709,336</b>	<b>\$ 457,917</b>	<b>\$ 457,917</b>
Capital Improvements	1,427,488	6,251,419	6,251,419	-	-
Debt Service Principal	535,698	368,546	368,546	368,546	368,546
Debt Service Interest	127,138	89,371	89,371	89,371	89,371
<b>TOTAL</b>	<b>\$ 67,486,437</b>	<b>\$ 83,985,676</b>	<b>\$ 83,985,676</b>	<b>\$ 78,167,643</b>	<b>\$ 78,167,643</b>
<b>FINANCING:</b>					
State General Fund	\$ 17,803,003	\$ 18,197,431	\$ 18,197,431	\$ 18,309,008	\$ 18,309,008
Restricted Fee Fund	2,679,646	13,126,521	13,126,521	7,248,934	7,248,934
General Fee Fund	23,546,447	20,889,305	20,889,305	20,944,280	20,944,280
All Other Funds	23,457,341	31,772,419	31,772,419	31,665,421	31,665,421
<b>TOTAL</b>	<b>\$ 67,486,437</b>	<b>\$ 83,985,676</b>	<b>\$ 83,985,676</b>	<b>\$ 78,167,643</b>	<b>\$ 78,167,643</b>
<b>PERCENTAGE CHANGE:</b>					
State General Fund	2.5 %	2.2 %	2.2 %	0.6 %	0.6 %
All Funds	56.6 %	24.4 %	24.4 %	(6.9) %	(6.9) %
FTE Positions	637.0	652.0	637.0	652.0	637.0

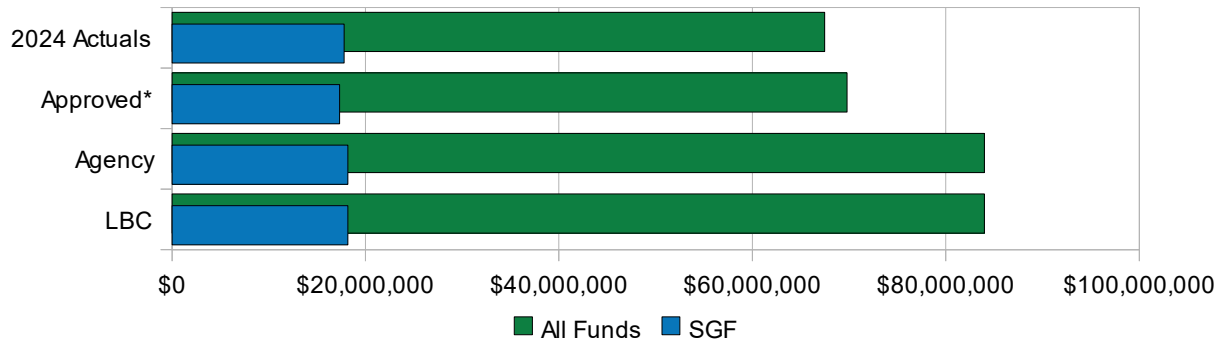
\* Note: Expenditures for debt service interest are reflected under "Capital Budget and Debt."

## AGENCY OVERVIEW

The Kansas State University Veterinary Medical Center was established at Kansas State University (K-State) in 1905. It was included within the main campus budget of Kansas State University until 1978. The institution trains veterinarians, conducts broad-based interdisciplinary research, provides continuing education for veterinarians, and provides hospital and diagnostic services to the public. Its academic programs are fully accredited by the Council on Education of the American Veterinary Medical Association.

## FY 2025 ANALYSIS

FIG. 2 BUDGET HIGHLIGHTS, FY 2025



\* Note: Includes SGF reappropriations.

FIG. 3 BUDGET COMPARISON, FY 2025

Fund	2024 Actuals	2025 Approved*	2025 Agency	Agency Change from Previous-Year Actuals		Agency Change from Approved*	
SGF	\$ 17,803,003	\$ 17,331,362	\$ 18,197,431	\$ 394,428	2.2 %	\$ 866,069	5.0 %
All Other Funds	49,683,434	52,459,063	65,788,245	16,104,811	32.4	13,329,182	25.4
<b>TOTAL</b>	<b>\$ 67,486,437</b>	<b>\$ 69,790,425</b>	<b>\$ 83,985,676</b>	<b>\$ 16,499,239</b>	<b>24.4 %</b>	<b>\$ 14,195,251</b>	<b>20.3 %</b>

\* Note: Includes SGF reappropriations.

## BUDGET ANALYSIS

FIG. 4 SUMMARY OF BUDGET REQUEST, FY 2025

	Agency			Legislative Budget Committee		
	SGF	All Funds	FTE	SGF	All Funds	FTE
<b>Approved, FY 2025</b>	<b>\$ 17,331,362</b>	<b>\$ 69,790,425</b>	<b>637.0</b>	<b>\$ 17,331,362</b>	<b>\$ 69,790,425</b>	<b>637.0</b>
2024 SB 28 & HB 2551	17,331,362	69,790,425	637.0	17,331,362	69,790,425	637.0
1. SGF Reappropriation	-	-	-	-	-	-
<b>Supplemental Requests</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
2. No Supplemental Requests	-	-	-	-	-	-
<b>Other Changes</b>	<b>\$ 866,069</b>	<b>\$ 14,195,251</b>	<b>15.0</b>	<b>\$ 866,069</b>	<b>\$ 14,195,251</b>	<b>15</b>
3. DEI Adjustment	866,069	866,069	-	866,069	866,069	-
4. Mosier Hall Small-Animal Suite Renovation	-	5,909,053	-	-	5,909,053	-
5. Veterinary Hospital Staff and Equipment	-	5,113,184	15.0	-	5,113,184	-
6. Federal Research Awards	-	1,566,047	-	-	1,566,047	-
7. Administrative Adjustments	-	(145,504)	-	-	(145,504)	-
8. Faculty of Distinction Fund	-	(5,199)	-	-	(5,199)	-
9. All Other Adjustments	-	891,601	-	-	891,601	-
<b>TOTAL</b>	<b>\$ 18,197,431</b>	<b>\$ 83,985,676</b>	<b>652.0</b>	<b>\$ 18,197,431</b>	<b>\$ 83,985,676</b>	<b>637.0</b>

### 1. SGF REAPPROPRIATION

The agency did not have any SGF funds reappropriated from FY 2024 into FY 2025.

### 2. SUPPLEMENTAL REQUEST

All supplemental requests for FY 2025 are reflected in the Budget Summary for the Kansas Board of Regents (KBOR).

### 3. DIVERSITY, EQUITY, AND INCLUSION (DEI) ADJUSTMENT

The 2024 Legislature deleted \$35.7 million SGF in operating expenditures from nine agencies, to be restored by the State Finance Council once the Chief Executive Officer

(CEO) of each university certifies the institution has ceased to request Diversity, Equity, and Inclusion (DEI) statements or commitments as part of the application and hiring processes. For the Kansas State University Veterinary Medical Center, this resulted in \$866,069 SGF restored by the State Finance Council in FY 2025. *This adjustment results in no net increase above the approved amount in Statewide expenditures.*

- **Agency:** Add \$866,069 SGF for State Finance Council certification regarding DEI practices in FY 2025.
- **LBC:** No changes.

#### **4. MOSIER HALL SMALL-ANIMAL SUITE RENOVATION**

The agency requests \$5.9 million, all from the Restricted Fee Fund, for renovations to the small-animal suite at Mosier Hall, which houses the Veterinary Medicine Teaching Hospital and the Department of Veterinary Clinical Sciences. An existing hallway will be repurposed to expand surgery sites from four to seven. The renovations are intended to improve patient comfort and care and improve the ability for students to observe and participate in surgical procedures. This project is funded through private gifts.

- **Agency:** Add \$5.9 million, all from the Restricted Fee Fund, for animal suite renovations at Mosier Hall in FY 2025.
- **LBC:** No changes.

#### **5. VETERINARY HOSPITAL STAFF AND EQUIPMENT**

The agency requests an additional \$5.1 million, all from the Veterinary Health Center Fund, and 15.0 FTE positions for new positions in the Research program. These positions are Veterinary Assistants and Diagnostic Technicians who will help treat the increasing number of animals that visit the full-service veterinary hospital. The veterinary hospital provides routine, specialty, and emergency care for animals referred by local practitioners. This increase will also be used to purchase hospital equipment and supplies.

- **Agency:** Add \$5.1 million, all from the Veterinary Health Center Fund, and 15.0 FTE positions for new Veterinary Assistants and Diagnostic Technicians at the Veterinary Health Center in FY 2025.
- **LBC:** Delete 15.0 FTE positions for new Veterinary Assistants and Diagnostic Technicians at the Veterinary Health Center in FY 2025.

#### **6. FEDERAL RESEARCH AWARDS**

The agency requests an additional \$1.6 million, all from the University Federal Fund, for federal research awards for the Biomedical Core Facilities. This new research collaborative provides direct support to K-State's Center on Emerging and Zoonotic Infectious Diseases. This new facility services academic, corporate, and federal research projects and analysis.

- **Agency:** Add \$1.6 million, all from the University Federal Fund, for research initiatives at the Biomedical Core Facilities in FY 2025.
- **LBC:** No changes.

## 7. ADMINISTRATIVE ADJUSTMENTS

The agency's request includes a decrease of \$145,504, all from the General Fee Fund, for multiple adjustments for administrative purposes. The agency has seen a decrease in student headcount, which generates revenue for the fund, and expenditures to administer the university pay plan have been higher than anticipated.

- **Agency:** Delete \$145,504, all from the General Fee Fund, for administrative adjustments in FY 2025.
- **LBC:** No changes.

## 8. FACULTY OF DISTINCTION

The agency's request includes a decrease of \$5,199, all from the Faculty of Distinction Fund, due to an adjustment in interest rates. KSA 76-774 and 775 created the Kansas Partnership Faculty of Distinction program that is administered by KBOR. This funding uses private gifts to attract and retain faculty of distinction. The revenue generated is determined by the Department of Administration's Director of Accounts and Reports and based on the amount of interest earnings on the qualifying gift.

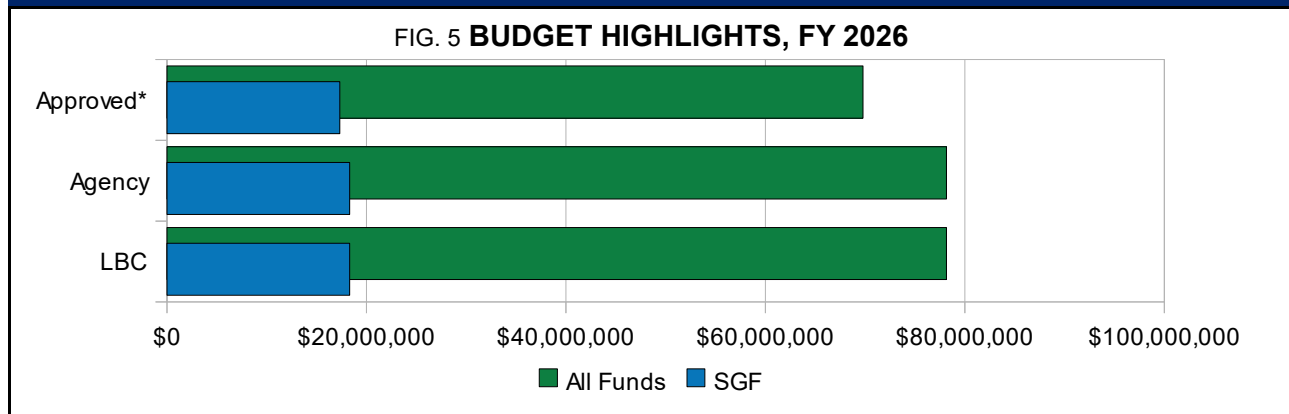
- **Agency:** Delete \$5,199, all from the Faculty of Distinction Fund, for adjusted interest rates in FY 2025.
- **LBC:** No changes.

## 9. ALL OTHER ADJUSTMENTS

The agency's request includes an increase \$891,601, all from special revenue funds, for a variety of other adjustments in FY 2025. This increase is primarily due to an increase in expenditures for scientific supplies in the Student Services program and computer equipment in the Research and Academic Support programs.

- **Agency:** Add \$891,601, all from special revenue funds, for all other adjustments in FY 2025.
- **LBC:** No changes.

## FY 2026 ANALYSIS



\* Note: Reflects legislative-approved expenditures for FY 2025, excluding reappropriations.

**FIG. 6 BUDGET HIGHLIGHT CHANGES, FY 2026**

Fund	2025 Agency	2025 Approved*	2026 Agency	Agency Change from Previous-Year Agency		Agency Change from Approved*	
SGF	\$ 18,197,431	\$ 17,331,362	\$ 18,309,008	\$ 111,577	0.6 %	\$ 977,646	5.6 %
All Other Funds	65,788,245	52,459,063	59,858,635	(5,929,610)	(9.0)	7,399,572	14.1
<b>TOTAL</b>	<b>\$ 83,985,676</b>	<b>\$ 69,790,425</b>	<b>\$ 78,167,643</b>	<b>\$ (5,818,033)</b>	<b>(6.9) %</b>	<b>\$ 8,377,218</b>	<b>12.0 %</b>

\* Note: Reflects legislative-approved expenditures for FY 2025, excluding reappropriations.

## BUDGET ANALYSIS

**FIG. 7 SUMMARY OF BUDGET REQUEST, FY 2026**

	Agency			Legislative Budget Committee		
	SGF	All Funds	FTE	SGF	All Funds	FTE
<b>Approved, FY 2025</b>	<b>\$ 17,331,362</b>	<b>\$ 69,790,425</b>	<b>637.0</b>	<b>\$ 17,331,362</b>	<b>\$ 69,790,425</b>	<b>637.0</b>
2024 SB 28 & HB 2551	17,331,362	69,790,425	637.0	17,331,362	69,790,425	637.0
<b>Enhancement Requests</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
1. No Enhancement Requests	-	-	-	-	-	-
<b>Other Changes</b>	<b>\$ 18,309,008</b>	<b>\$ 94,698,925</b>	<b>15.0</b>	<b>\$ 18,309,008</b>	<b>\$ 94,698,925</b>	<b>15</b>
2. DEI Adjustment	866,069	866,069	-	866,069	866,069	-
3. Veterinary Hospital Staff and Equipment	-	5,006,056	15.0	-	5,006,056	-
4. Federal Research Awards	-	1,566,094	-	-	1,566,094	-
5. GHI Increases and Commodities	-	923,067	-	-	923,067	-
6. Administrative Adjustments	-	(90,529)	-	-	(90,529)	-
7. Faculty of Distinction	-	(5,116)	-	-	(5,116)	-
8. All Other Adjustments	17,442,939	86,433,284	-	17,442,939	86,433,284	-
<b>TOTAL</b>	<b>\$ 18,309,008</b>	<b>\$ 78,167,643</b>	<b>652.0</b>	<b>\$ 35,640,370</b>	<b>\$ 164,489,350</b>	<b>637.0</b>

### 1. ENHANCEMENT REQUEST

All enhancement requests for FY 2026 are reflected in the Budget Summary for KBOR.

### 2. DEI ADJUSTMENT

The 2024 Legislature deleted \$35.7 million SGF in operating expenditures from nine agencies, to be restored by the State Finance Council once the CEO of each university certifies the institution has ceased to requesting DEI statements or commitments as part of the application and hiring processes. For the Kansas State University Veterinary Medical Center, this resulted in \$866,069 SGF restored by the State Finance Council in FY 2025 and carried over into FY 2026 as part of the agency's base budget.

- **Agency:** Add \$866,069 SGF for State Finance Council certification regarding DEI practices for FY 2026.

- **LBC:** No changes.

### **3. VETERINARY HOSPITAL STAFF AND EQUIPMENT**

The agency requests \$5.0 million, all from the Veterinary Health Center Fund, and 15.0 FTE positions for new positions in the Research program. These positions are Veterinary Assistants and Diagnostic Technicians who will help treat the increasing number of animals that visit the full-service veterinary hospital. The veterinary hospital provides routine, specialty, and emergency care for animals referred by local practitioners. This increase will also be used to purchase hospital equipment and supplies.

- **Agency:** Add \$5.0 million, all from the Veterinary Health Center Fund, and 15.0 FTE positions, for new Veterinary Assistants and Diagnostic Technicians at the Veterinary Health Center in FY 2025.
- **LBC:** Delete 15.0 FTE positions for new Veterinary Assistants and Diagnostic Technicians at the Veterinary Health Center for FY 2026.

### **4. FEDERAL RESEARCH AWARDS**

The agency requests \$1.6 million, all from the University Federal Fund, for federal research awards for the Biomedical Core Facilities. This new research collaborative provides direct support to K-State's Center on Emerging and Zoonotic Infectious Diseases. This new facility services academic, corporate, and federal research projects and analysis.

- **Agency:** Add \$1.6 million, all from the University Federal Fund, for research initiatives at the Biomedical Core Facilities for FY 2026.
- **LBC:** No changes.

### **5. GROUP HEALTH INSURANCE (GHI) INCREASES AND COMMODITIES**

The agency requests \$923,067, all from the Restricted Fee Fund, for expected increases in group health insurance and the rising cost of materials and supplies needed for animal health services

- **Agency:** Add \$923,067, all from the Restricted Fee Fund, for group health insurance and commodities increases in FY 2026.
- **LBC:** No changes.

### **6. ADMINISTRATIVE ADJUSTMENTS**

The agency's request includes a decrease of \$90,529, all from the General Fee Fund, for multiple adjustments for administrative purposes. The agency has seen a decrease in student headcount, which generates revenue for the fee fund, and expenditures to administer the university pay plan have been higher than anticipated.

- **Agency:** Delete \$90,529, all from the General Fee Fund, for administrative adjustments for FY 2026.
- **LBC:** No changes.

### **7. FACULTY OF DISTINCTION**

The agency's request includes a decrease of \$5,116, all from the Faculty of Distinction

Fund, due to the adjustment of interest rates. KSA 76-774 and 775 created the Kansas Partnership Faculty of Distinction program that is administered by KBOR. This funding uses private gifts to attract and retain faculty of distinction. The revenue generated is determined by the Department of Administration's Director of Accounts and Reports and based on the amount of interest earnings on the qualifying gift.

- **Agency:** Delete \$5,116, all from the Faculty of Distinction Fund, for interest rate adjustments for FY 2026.
- **LBC:** No changes.

## **8. ALL OTHER ADJUSTMENTS**

The agency requests \$111,577 SGF for other adjustments to operating expenditures. The majority of these increases are for commodities and contractual services.

- **Agency:** Add \$111,577 SGF for all other adjustments for FY 2026.
- **LBC:** No changes.

## CAPITAL BUDGET AND DEBT

FIG. 8 CAPITAL BUDGET AND DEBT, FY 2024 – FY 2026

	Actual FY 2024	Agency FY 2025	LBC FY 2025	Agency FY 2026	LBC FY 2026
<b>EXPENDITURES:</b>					
<b>Capital Projects</b>	\$ 1,427,488	\$ 6,251,419	\$ 6,251,419	\$ -	\$ -
Classroom and CVM Air Units	277,709	-	-	-	-
Building R&R and Equine Pen	842,911	-	-	-	-
Mosier Hall Remodel and Lab Equipment	306,868	-	-	-	-
Mosier Hall Small-Animal Suite Renovation	-	5,909,053	5,909,053	-	-
Mosier Hall Dog Runs	-	342,366	342,366	-	-
<b>Debt Service Principal*</b>	\$ 535,698	\$ 368,546	\$ 368,546	\$ 368,546	\$ 368,546
<b>Debt Service Interest*</b>	\$ 127,138	\$ 89,371	\$ 89,371	\$ 89,371	\$ 89,371
<b>TOTAL</b>	<b>\$ 2,090,324</b>	<b>\$ 6,709,336</b>	<b>\$ 6,709,336</b>	<b>\$ 457,917</b>	<b>\$ 457,917</b>
<b>FINANCING:</b>					
SGF	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted Fees Fund	842,911	5,909,053	5,909,053	-	-
Veterinary Medicine Teaching Hospitality Fund	764,787	800,283	800,283	457,917	457,917
All Other Funds	482,626	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,090,324</b>	<b>\$ 6,709,336</b>	<b>\$ 6,709,336</b>	<b>\$ 457,917</b>	<b>\$ 457,917</b>

### FY 2025 CAPITAL IMPROVEMENTS

The **agency** submits a revised estimate of \$6.7 million in capital improvement expenditures in FY 2025. The revised estimate includes the following capital projects:

#### 1. MOSIER HALL SMALL-ANIMAL SUITE

The agency's request includes \$5.9 million, all from the Restricted Fee Fund, for renovations to the small-animal suite at Mosier Hall, which houses the Veterinary Medicine Teaching Hospital and the Department of Veterinary Clinical Sciences. An existing hallway will be repurposed to expand surgery sites from four to seven. The renovations are intended to improve patient comfort and care and improve the ability for Veterinary Medicine students to observe and participate in surgical procedures. This project is funded through private gifts.

#### 2. MOSIER HALL DOG RUNS

The agency's request includes \$342,366, all from the Veterinary Medicine Teaching Hospitality Fund, for renovations to the dog run facilities to improve plumbing infrastructure and foster an enhanced animal environment.

### FY 2026 CAPITAL IMPROVEMENTS

The **agency** requests \$457,917 in capital improvement expenditures for FY 2026. The request is primarily for debt service payments.

#### 1. DEBT SERVICE PAYMENTS

The agency's debt service payments go toward the College of Veterinary Medicine capital lease.



## REFERENCE TABLES

FIG. 9 **10-YEAR EXPENDITURE HISTORY, FY 2017 – FY 2026**

Fiscal Year	SGF	Change	All Funds	Change	FTE	CPI-U Change**
FY 2017	\$ 14,587,491	2.4 %	\$ 55,486,630	14.7 %	361.1	0.0 %
FY 2018	14,436,520	(1.0)	60,730,400	9.5	437.9	0.2
FY 2019	14,812,749	2.6	65,731,811	8.2	493.3	0.0
FY 2020	15,543,398	4.9	66,510,409	1.2	508.0	0.8
FY 2021	15,237,798	(2.0)	64,244,632	(3.4)	483.7	2.4
FY 2022	15,539,449	2.0	62,674,407	(2.4)	526.7	9.2
FY 2023	17,364,344	11.7	43,092,543	(31.2)	567.7	5.8
FY 2024	17,803,003	2.5	67,486,437	56.6	637.0	3.0
FY 2025 Agency	18,197,431	2.2	83,985,676	24.4	652.0	2.5
FY 2026 Agency	18,309,008	0.6	78,167,643	(6.9)	652.0	2.4
10-Yr. Chg. (FY 2017– 2026)	\$ 3,721,517	25.5 %	\$ 22,681,013	40.9 %	290.9	33.4 %
3-Yr. Avg. (FY 2022– 2024)*	\$ 16,902,265		\$ 57,751,129		577.1	

\* Note: Reflects three most recent years of actuals data.

\*\* Note: Consumer Price Index – All Urban Consumers estimate for FY 2025 and FY 2026 is from the Consensus Revenue Estimating Group.

FIG. 10 **EXPENDITURES BY PROGRAM, FY 2024 – FY 2026**

Program	Actual FY 2024	Agency FY 2025	LBC FY 2025	Agency FY 2026	LBC FY 2026
Academic Support	\$ 3,902,432	\$ 6,863,859	\$ 6,863,859	\$ 6,915,522	\$ 6,915,522
Capital Improvements	1,427,488	6,251,419	6,251,419	-	-
Debt Service	662,836	457,917	457,917	457,917	457,917
Instructional Services	27,034,730	34,205,132	34,205,132	34,358,401	34,358,401
Physical Plant/ Central Services	3,200,598	1,956,425	1,956,425	1,973,728	1,973,728
Public Service	12,487,602	15,673,256	15,673,256	15,773,929	15,773,929
Research	18,081,508	17,393,863	17,393,863	17,504,341	17,504,341
Student Aid	650,000	650,000	650,000	650,000	650,000
Student Services	39,243	533,805	533,805	533,805	533,805
<b>TOTAL</b>	<b>\$ 67,486,437</b>	<b>\$ 83,985,676</b>	<b>\$ 83,985,676</b>	<b>\$ 78,167,643</b>	<b>\$ 78,167,643</b>

FIG. 11 **FTE POSITIONS BY PROGRAM, FY 2024 – FY 2026**

Program	Actual FY 2024	Agency FY 2025	LBC FY 2025	Agency FY 2026	LBC FY 2026
Academic Support	101.5	65.0	101.5	65.0	101.5
Capital Improvements	-	-	-	-	-
Debt Service	-	-	-	-	-
Instructional Services	390.8	426.0	390.8	426.0	390.8
Physical Plant/ Central Services	5.0	5.0	5.0	5.0	5.0
Public Service	132.2	133.0	132.2	133.0	132.2
Research	7.4	23.0	7.4	23.0	7.4
Student Aid	-	-	-	-	-
Student Services	-	-	-	-	-
<b>TOTAL</b>	<b>637.0</b>	<b>652.0</b>	<b>637.0</b>	<b>652.0</b>	<b>637.0</b>

## **SPECIAL TOPICS**

### **KANSAS STATE UNIVERSITY VETERINARY MEDICAL CENTER PROGRAMS**

#### **PUBLIC SERVICE**

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The Public Service program includes those program elements established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to community needs or solving community problems. This program includes the provision of institutional facilities as well as those services of the faculty and staff that are made available outside the context of the institution's regular instruction and research programs.

At the Veterinary Health Center, part of the Department of Diagnostic Medicine and Pathology is funded in Public Service.

#### **INSTRUCTION**

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The Instruction program includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include (1) the acquisition or improved understanding of some portion of a body of knowledge, (2) the adoption of new or different attitudes, and (3) the acquisition or increased mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. Facilitating is considered an integral part of the design and conduct of an instructional program, but academic advising generally is carried out as a support function for an instructional program. The Instruction program may include both credit and non-credit instructional offerings.

Enrollment in the College of Veterinary Medicine is limited to well-qualified students who have completed the minimum 64 hours of pre-professional courses. Non-resident students must meet the same scholastic requirements to receive an application for the professional curriculum and consideration for selection. The College has three academic departments: Diagnostic Medicine and Pathobiology, Anatomy and Physiology, and Clinical Sciences.

#### **ACADEMIC SUPPORT**

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The Academic Support program includes those activities carried out in direct support of one or more of the three primary functions (Instruction, Research, and Public Service). Activities classified in this program include: (1) activities relating to the preservation, maintenance, and display of both the stock of knowledge and educational materials (for example, library services and museums); (2) activities that directly contribute to the way in which instruction is delivered or research is conducted (such as educational media services, academic computing support, ancillary support); (3) activities directly related to the administration of academic programs; and 4) activities related to the professional development of academic personnel.

The Dean of the College of Veterinary Medicine is funded through the Academic Support program.

#### **RESEARCH**

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The Research program includes those activities intended to produce one or more research outcomes, including the creation of knowledge, the organization of knowledge, and the application of knowledge. It includes those activities carried out with institutional funds and those carried out under the terms of agreement with external agencies. Research activities may be conducted by any number of organizational entities, including research divisions, bureaus, institutes, and experimental stations. The Food Animal Health and Management Center is funded through the Research Program.

## **PHYSICAL PLANT OPERATIONS**

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The Physical Plant Operations program consists of those activities related to maintaining the existing grounds and facilities, providing utility services, and planning and designing future plant expansions and modifications, as well as providing for police and fire protection and campus security.

Physical Plant Operations is concerned with providing the services required to maintain, operate, plan, and create an environment conducive to learning and research. Physical Plant staff members are responsible for maintaining almost 484,000 square feet of building space. The major components of Physical Plant Operations include building maintenance, custodial services, and grounds maintenance.

## **STUDENT AID/LOANS**

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The Student Aid/Loans program consists of the service scholarships that were established in the Veterinary Training Program for Rural Kansas approved by the 2006 Legislature. Five first-time veterinary students who enter into the program agreement will be eligible for a \$20,000 loan, not to exceed more than four years, to fund tuition, books, and other college expenses. The program agreement commits the student to complete the veterinary degree program and complete all the special training necessary to meet the needs of communities in rural Kansas, including six weeks of externship and mentoring by a licensed, accredited veterinarian in rural Kansas (educational requirement). Additionally, the program agreement requires that, within 90 days of completing all educational requirements, the graduating veterinarian must join or establish a veterinary practice in the allowed Kansas counties for at least 12 continuous months (service requirement) for each separate year the student receives the loan. After successfully completing both requirements, the program agreement will be completed and the loans the veterinarian received will be forgiven. If the veterinarian fails to satisfy the agreement, they will be responsible for repayment of the loan less a prorated amount based on any time spent meeting the requirements of the agreement plus interest at the prime rate plus 2.0 percent.