

Approved _____

Date

3/20/90

MINUTES OF THE SENATE COMMITTEE ON PUBLIC HEALTH AND WELFARE

The meeting was called to order by SENATOR ROY M. EHRLICH at _____
Chairperson

10:10 a.m./~~p.m.~~ on March 14, 1990 in room 526S of the Capitol.

All members were present except:

Committee staff present:

Bill Wolff, Legislative Research
Norman Furse, Revisor's Office
Sandra Nash, Committee Secretary

Conferees appearing before the committee:

The Chairman called the meeting to order, calling attention for H.B. 2758. The Chairman called John Grace, Kansas Home for the Aging.

Mr. John Grace said his organization supports passage of H.B. 2758 (Attachment 1). The bill would allow the Department to recoup its cost for testing persons for licensure, and allow the Board of Adult Care Home Administrators to investigate persons convicted of a crime.

Senator Salisbury said her question pertains to the language on Page 3, said Mr. Grace was talking about a misdemeanor and makes a direct reference to a felony.

Mr. Grace said a felony is included in the current law. What they are trying to do here is add Section (e) Convicted of a crime other than a felony. So they want to leave in felony and add crime. A felony is a crime. I think they are trying to get misdemeanors.

Senator Salisbury said than Section (d) is specifically a felony and the amendatory language then would just say that found by the Board has no direct bearing on whether a person could serve in the capacity of an administrator. What is the intent?

Chairman suggested that Mr. Kroll could answer the question better.

The Chairman called Mr. Joe Kroll of the Kansas Department of Health and Environment.

Mr. Kroll said he was offering testimony on behalf of the Adult Care Home Administrators and the Kansas Department of Health and Environment in support of H.B. 2758 (Attachment 2). The change would allow the Board to revoke or suspend a license or take disciplinary action against a person "currently" licensed, raise the examination fee and also allows the board to take action against a licensee who has been convicted of a felony crime or any other crime.

Senator Salisbury said she didn't understand the language in subsection (d).

Mr. Kroll said prior to H.B. 2758 it was limited to persons convicted of a felony and in the considerations during the House discussions, it was determined then this particular language should be added to felony as well as other crimes. That particular language was found, by the Board, have what a person could do.

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Senator Salisbury asked if that was a suggestion of the Department of Health and Environment.

Mr. Kroll said it was members of the House Public Health and Welfare Committee and we have no objection to it. We don't see it as having any significant change than the way it was before, because the Board always had that as an option. Up in the earlier language, Section 3, it says the license of the administrator may be revoked, suspended or otherwise disciplined. So, the criteria of whether that had a bearing as to whether such persons should be licensed was always the criteria the board did follow.

Senator Salisbury said that may have been the practice of the Boards but his was to nail it down. In other words, if a felony--I don't know what kind of a felony the Department would consider as being acceptable-- but if I were the administrator and there was a felony involved, and the Board made the determination that I couldn't be licensed as an administrator, I could come back and say, "Look, it doesn't have anything to do with whether or not I can perform in that administrative role." If this doesn't change the practice, then I would question the necessity of having this.

Mr. Kroll said the action by the board, because of the conviction of a felony was never a mandate before. It's not a mandate now. We don't think it changes significantly the criteria the Board would have used. I think if someone can come up with better language, we're not opposed to it.

Senator Salisbury said, if in Section 3, on Line 22, the word "may", the "administrator may be revoked". Why couldn't we just leave this and say "if convicted of a felony crime. It's still enabling. It does not say that the license shall be revoked.

Mr. Kroll said that essentially is the way it was before and I think the House committee felt this narrowed it down more appropriately.

Senator Walker said along the same line. What was the rationale of the House side to eliminate the word "crime" and then add another section for felony and misdemeanor in (d) and (e). Where it seems like the original language would have been all encompassing.

Mr. Kroll said the original language that we proposed was the single statement that was all encompassing. I think the House Committee felt that it was more clear to separate the two issues. The felony crime or other crimes and to make it two authorizations.

Senator Walker said "crime" does cover both of them.

Mr. Kroll said he can't disagree. We'll take it and support it either way. Whether they're combined in one statement or two, we don't see it essentially being any different.

Senator Walker asked if there was a reason for the change.

Mr. Kroll said he thought it made more sense to the House Committee. I don't think there was a particular reason. I think as they struggled with the issue, it became more clear to them and their deliberations as they separated the two.

Senator Hayden asked who requested this bill.

Mr. Kroll said the Board of Adult Care Home Administrators and the Department of Health. It originated with the Board. To clarify it, they are an independent Board, have independent authority to set the

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standards and to enforce the standards. The Department's role is to be the administrative and enforcement agency for the Board. The Secretary of Health and Environment is the appointing authority on the Board.

Senator Hayden asked if there is any consideration given to geographical locations for the appointees.

Mr. Kroll said yes. There's a mandate for at least two administrators, two consumers, and the balance of four have to be involved in health care. The Secretary does look at geographic considerations. Western Kansas is represented by two administrators right now, Dodge City and Hays.

Senator Hayden asked if there was a ratio of consumers to providers in the Board.

Mr. Kroll said it has to have two consumers minimum.

Senator Hayden said, but they don't have to be 50% or more.

Mr. Kroll said no, but they can't have any financial involvement in an adult care home.

Staff Furse said Section 2 would provide for the maximum fee be increased from \$100 to \$200 for admission to the examination. Is that because you are bumping up against the \$100 maximum currently?

Mr. Kroll said yes. We along with 48 other states contract with the National Association of Boards and Examiners for the Adult Care Home Examination. Most states use the same examine for reciprocity reasons. They have been actually been charging the other states more than \$100 for some time. They have been wanting to charge us more for three or four years, but we have been able to negotiate the contract down to \$100. But they put us on notice they aren't going to do that anymore. And we would like to raise the licensure fees to where we can at least recover the cost of the exam. And I think the immediate affect would be to change the reg. to allow us to charge \$125, instead of the current \$100.

Staff Furse asked if the current cost of the exam was \$125.

Mr. Kroll said yes.

The Chairman called for Opponent to H.B. 2758, Dick Hummel.

Mr. Hummel is Executive Vice President of the Kansas Health Care Association and expressed concern if it was the intent of the Legislature to vest to an administrative board broad quasi-judicial authority to reclassify crimes as they relate to the practice of adult care home administrators. (Attachment 3) The lines in question are lines 42 and 43 of the bill.

Mr. Hummel added that looking at leaving in the broad definition of crime. What we would be doing is allowing a seven-member board that changes. Where would it be down the line where they could a consideration on any crime and apply that back to the administrator of a facility. So, I guess our recommendation at this time would be to strike the language that appears in lines 42 and 43 of the bill.

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The Chairman said he was also to share with the Committee the concerns of the Kansas for Improvements in Nursing Homes on Page 3, Line 38 to 43. They were also concerned about that.

The Chairman called the Committee's attention to H.B. 2755.

The Chairman called attention to a letter submitted by the Kansas Medical Association (Attachment 4) signed by Chip Whelan indicating their support of H.B. 2755.

The Chairman called Kelly Waldo, Kansas Chiropractic Association as a proponent of H.B. 2755.

Ms. Waldo said they are the only association in the State representing chiropractors and about 80% of the doctors who are licensed to practice in Kansas are a member of the association. (Attachment #5) This bill was introduced by the House Public Health and Welfare Committee at the request of the KCA and the basic purpose is to have a chiropractor and a doctor of osteopathy represented on the Blue Cross/Blue Shield Board of Directors.

The Chairman said he wanted to stand corrected on the Kansas Medical Association's hearing issues on H.B. 2755. They state in the letter they neither support nor oppose H.B. 2755.

The Chairman called Mr. Harold Riehm, Executive Director of the Kansas Association of Osteopathic Medicine.

Mr. Riehm said the Association he represents are in support of H.B. 2755. Since the law specifically states the Board of Directors of Blue Cross/Blue Shield shall be, we feel that this bill would add needed elements of representation to the Board. (Attachment 6).

Mr. Riehm said a couple questions that came up in the House Committee was, if you add two or three new providers, why don't you have to consider adding all kinds of providers subject to receiving third party payments by Blue Cross/Blue Shield. My response to that is we always draw lines on representation. It seems to us to make more sense to draw a line which includes all three groups of providers that are licensed by the Board of Healing Arts, rather than saying that one group is represented on that Board of Directors and the other two are not. Secondly, does it alter the degree of representation via the groups that find themselves constituent parts of the Blue Cross/Blue Shield Board. Apparently not as the by-laws are affective, as Miss Waldo suggested to you, the by-laws of Blue Cross/Blue Shield require that there be twice as many subscribers as there are providers. We add two, we are just looking at adding four new subscribers. I don't want to make the impression that when we are talking about subscribers, we're talking about persons who are doing janitorial service, who are the blue-collars workers of America. We are actually looking at subscriber groups who represent the groups that put together Blue Cross/Blue Shield plans. I don't need to tell you by some other bills that have been introduced in this Session of the Legislature that they have a distinct interest, often separate and distinct, from both of those who are the recipients of Blue Cross/Blue Shield payouts and of course, who I represent, the physicians and the health care providers. For example, if you look at the subscribers, who are on the Board as of their 1988 annual report, you find one person in investments, one a self-employed accountant, one a comptroller, one a president of HL Miller & Son, one a vice-president of administration of Washburn University, one administrator of Wichita State University, one executive vice-president of Underground Vaults and Storage and a business manager for the Plumbers and Pipefitters Union. So, we're just saying that these people represent a distinct view to which we think there's an importance that that view be balanced off

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MINUTES OF THE SENATE COMMITTEE ON PUBLIC HEALTH AND WELFARE,
room 526S, Statehouse, at 10:10 a.m./~~p.m.~~ on March 14, 1990.

by health care providers. The subscribers will still have a 2:1 margin on the board of directors of Blue Cross/Blue Shield. We think this gives adequate and additional representation to those groups who have been precluded up to this point and time. And we frequently hear in the osteopathic side, well you have physicians on there that represent the concerns of osteopathic physicians, as well as medical doctors. Obviously, we don't agree with that. We think the osteopathic profession has some distinct characteristics that merit and deserve representation by one of our own members. Why we rarely quarrel with the representation by M.D.'s, on the various boards on which we are precluded, we think it more fair to our own profession that we have osteopathic physician wherever and whenever it's possible.

Senator Strick asked how members are on the Board now?

Mr. Riehm said there are 15.

Senator Strick asked then who was proposed to exclude then in order for these professionals to get on.

Mr. Riehm said that's why the language of the bill is changed to at least 15. So, if you add two new providers, if Blue Cross/Blue Shield maintains the ratio of 2:1 subscribers, that would be an addition of six new persons to the board of directors. The statute says "not less than 15."

Staff Furse said the House Committee basically adopted the amendments to Section 1 and some of the other parts of the bill. On Section 1 it was the intent, was it not, to have one person from each of the groups enumerated, being on the board. That is one person licensed to practice the healing arts--one person in Allopathic Medicine, one person in Osteopathic medicine and one Chiropractor. That was the intent of your language. The second question, in the House Committee in adopting that change and adjusting the terminology in Section 1, also felt it was necessary to adjust the terminology through the balance of the sections. Have you reviewed those changes and do you have any problems?

Mr. Riehm said they have no problems with it.

The Chairman called opponent, William Pitsenberger, General Counsel of Blue Cross/Blue Shield of Kansas.

Mr. Pitsenberger said Blue Cross/Blue Shield is opposed to H.B. 2755 but is offering an amendment to the bill. The proposed amendment would delete all requirements that providers be on the Blue Cross and Blue Shield Board of Directors. It retains the requirement that the Board be made up of at least 51% subscribers. The proposed amendment of H.B. 2755 puts the power to determine what kinds of providers, and how many, if any, should be on the Blue Cross and Blue Shield Board in the hands of the subscribers instead of in the hands of the Legislature. (attachment 7) Also included are the announcements of the meetings of the Board which Mr. Pitsenberger points out indicates the persons who were notified of the meeting and they chose not to attend any of the meetings. The other change would have the effective date as the date printed in the Statute Books, instead of when printed in the Kansas Register.

The Chairman continued the testimony of Mr. Pitsenberger until March 15.

The meeting adjourned 11:00a.m., to be continued March 15 at 10:00a.m.

SENATE
PUBLIC HEALTH AND WELFARE COMMITTEE

DATE 3/14/90

(PLEASE PRINT)
NAME AND ADDRESS

ORGANIZATION

CHRISTIAN SCIENCE COMMITTEE
ON PUBLICATIONS FOR KANSAS

KEITH R LANDIS Topeka

Marilyn Bradt Lawrence

JACK ROBERTS Topeka

Bill Ritsenberger "

Dick Hummel Topeka

~~Harold Perry~~ Topeka

BOB ANDERSON "

Jelly Waldo Topeka

Steve Dickson "

Gary Cunniff Topeka

Joe Kross

Cathy Rooney

Thomas F. Tappin Fairway

John Grace Topeka

Tom Hitchcock Topeka

Jan C

Benny Shepherd

MIKE SHEPHERD

Lawrence Allen

KIN+H

BC-B S

"

KACA

KAOM

KCA

KCA

KCA

KCA

KDHO

KDHO

Visitor

Ks Homes for Aging

Bd. of Pharmacy

Skilled

Visitor

VISITOR

Ks Health Care Assn

Please continue on next sheet.



Kansas Association of Homes for the Aging

Enhancing the quality of life of those we serve since 1953.

1990 KAHA Board and Officers

Chairperson Lou Esplund Minneola Nursing Home Minneola

Chairperson Elect Bob Bethell Ray E. Dillon Living Center Hutchinson

Treasurer Marcia Schuler Kansas City Presbyterian Manor Kansas City

Secretary Roger Closson Meadowlark Hills Manhattan

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Gretchen Barclay Mount Joseph, Inc. Concordia

Pat Elliott Mount Hope Nursing Center Mount Hope

Paul Florquist Western Prairie Care Home Ulysses

Robin Lowery Valley Vista Good Samaritan Center Wamego

Leo Schmidt Schowalter Villa Hesston

Jennifer Younie Eastridge Centralia

AAHA Delegates

Don Curl St. John's of Victoria Victoria

Luella Janzen Parkside Homes Hillsboro

John Lehman Apostolic Christian Home Sabetha

LeRoy Weddle The Cedars McPherson

John Wells Larkfield Place Wichita

KAHA Staff

John R. Grace President/CEO

Kevin McFarland Chief Operating Officer

MEMORANDUM

Date: March 12, 1990 To: SENATE PUBLIC HEALTH AND WELFARE COMMITTEE From: John R. Grace, President Kansas Association of Homes for the Aging

RE: House Bill No. 2758

Thank you Mr. Chairman and members of the committee.

We support favorable passage of HB 2758.

HB 2758 contains two issues relating to licensure of adult care home administrators.

The first change will allow the Department to recoup its costs incurred for the testing of persons for licensure. The costs of testing has risen in recent years and we believe persons seeking licensure are willing to pay for the costs incurred for this privilege.

Secondly, the bill amends current statutes allowing persons who have been convicted of a crime to be investigated by the Board of Adult Care Home Administrators. This Board is comprised of three licensed administrators, a physician, two consumers, and a registered nurse. Based upon their actions on cases in the past, we have found their decisions to be fair and reasonable.

We note that the conviction of a crime must be "found by the board to have a direct bearing on whether such person should be entrusted to serve the public in the capacity of an adult care home administrator" before the Board could take appropriate actions.

Thank you Mr. Chairman and members of the committee.

SPH & W Attachment #1 3/14/90



State of Kansas

Mike Hayden, Governor

Department of Health and Environment

Division of Health

Stanley C. Grant, Ph.D., Secretary

Landon State Office Bldg., Topeka, KS 66612-1290

(913) 296-1343

FAX (913) 296-6231

Testimony Presented To

The Senate Public Health and Welfare Committee

by

The Kansas Department of Health and Environment

House Bill 2758 (as amended)

Background

Since 1970, administrators of adult care homes have been required to be licensed by the state in order to practice. The licensing authority is the Board of Adult Care Home Administrators. The Kansas Department of Health and Environment provides staff support to the board and its activities. This proposal makes revisions to the existing licensure law. The proposed amendments clarify certain language in the current law.

Issues

1. Section 1, subsection (3), authorizes the board to issue licenses and to take action against licensees. This bill deletes the word "previously" to make it clear that the board may revoke or suspend a license or take disciplinary action against a person who is "currently" licensed. In a case before the Court of Appeals, the judge interpreted the language of "previously issued" in such a manner that if a license is subsequently renewed the license previously issued has expired. Therefore, the board is without jurisdiction to take action against the license which was issued at the renewal period. Although we do not feel this interpretation is the intent of the statute, it is legally justifiable.
2. In Section 1, Subsection (b) on page two, language was added so that the statutory citation is properly noted and language was deleted that made reference to an outdated federal regulation.
3. Section 2 on page three, amends KSA 65-3504 to adjust the limit for the examination fee from \$100 to \$200. The current cost of the examination is \$100 and the source of the exam has notified us of their intent to raise this fee.
4. Under Section 3 (d) and (e), on page three and four, language is added that allows the board to take action against a licensee who has been convicted of a felony crime or crime other than a felony that has direct bearing on whether the person should be entrusted to serve as an administrator. For example,

SPH + W
Attachment #2
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Page 1

Charles Konigsberg, Jr., M.D., M.P.H.,
Director of Health
(913) 296-1343

James Power, P.E.,
Director of Environment
(913) 296-1535

Lorne Phillips, Ph.D.,
Director of Information
Systems
(913) 296-1415

Roger Carlson, Ph.D.,
Director of the Kansas Health
and Environmental Laboratory
(913) 296-1619

a licensed administrator was recently convicted of a misdemeanor battery charge for beating an elderly lady. Because the conviction was not a felony and because the victim was not connected with the adult care home of the administrator, the misdemeanor battery charge cannot be considered a violation of the licensure laws. The board was unable to discipline the administrator and has requested legislation be considered to remedy this situation.

The Department recommends that the Committee favorably pass HB 2758 as amended.

Presented by: Joseph F. Kroll, Director, Bureau of Adult and Child Care
Date: March 13, 1990

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attm. # 2
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KHCA

Member of
ahca

Kansas Health Care Association

221 SOUTHWEST 33rd STREET
TOPEKA, KANSAS 66611 • 913-267-6003

DATE: March 13, 1990
TO: Senate Committee on Public Health and Welfare
SUBJ: H.B. 2758, Licensure of Adult Care Home Administrators

We share a concern for your consideration about the policy change in lines 42-43 on page 3 which would authorize the Board of Adult Care Home Administrators to take action against a licensee because of the conviction of a crime.

Crime is a broad classification, and encompasses violations of city ordinances to major offenses.

The policy question is: Is it the intent of the Legislature to vest to an administrative board broad quasi-judicial authority to reclassify crimes as they relate to the practice of adult care home administration?

Also, could such authority be upheld in court? Our association's legal counsel suggests that a judicial panel review the proposal.

We are sympathetic to the reason behind the bill. Our position has always been that any person found guilty of abusing or mistreating an elderly person in whatever setting, should be banned forever from working in an adult care home.

Perhaps if the system would have been working, i.e., SRS abuse reporting and investigation process, H.B. 2758 wouldn't be necessary.

Our organization has lead in the advancement of the adult care home administrator profession, from many years ago in calling first for licensure standards, to currently providing educational and training opportunities.

The administrator is the key to quality care in a facility. We have no objections to reasonable standards of practice and conduct.

Our concern is with the vagueness of the proposal.

Sincerely,

Dick Hummel
Executive Vice President

SPH W
ATTACHMENT #3
3/14/90



KANSAS MEDICAL SOCIETY

1300 Topeka Avenue • Topeka, Kansas 66612 • (913) 235-2383
Kansas WATS 800-332-0156 FAX 913-235-5114

March 14, 1990

TO: Senate Public Health and Welfare Committee
FROM: Kansas Medical Society *Chris Weeler*
SUBJECT: House Bill 2755; Blue Cross/Blue Shield Board of Directors

The Kansas Medical Society neither supports nor opposes HB 2755 in its current form. Our basic position is that Blue Cross and Blue Shield of Kansas should be treated by the Legislature the same as any other third party health and accident insurance carrier.

We do, however, wish to express our opposition to HB 2755 in the form that it was introduced. We endorse the amendments adopted by the House Public Health and Welfare Committee. Without those amendments, the bill would have been unacceptable to the Kansas Medical Society.

Thank you for considering our concerns.

CW:lg

*S PH & W
Attachment #4
3/14/90*



Kansas Chiropractic

ASSOCIATION

MEMORANDUM

TO: Senate Committee on Public Health and Welfare
FROM: Kansas Chiropractic Association
RE: 1990 House Bill No. 2755
DATE: March 14, 1990

I am Kelly Waldo, Executive Director of the Kansas Chiropractic Association (KCA), and I am appearing today on behalf of the KCA in support of 1990 House Bill No. 2755 (HB 2755). The bill was introduced by the House Public Health and Welfare Committee at the request of the KCA. The primary purpose of the bill is to give Chiropractors and Osteopaths representation on the board of directors of Blue Cross and Blue Shield of Kansas, Inc. (BC/BS).

This purpose can be accomplished by the amendment of K.S.A.40-19c03 in Section 1, beginning in line 36 on page 1. It provides, in essence, that Doctors of Allopathic Medicine, Doctors of Osteopathy and Doctors of Chiropractic will each be represented on the board of BC/BS. This requirement would become effective with the next election of directors to the BC/BS board, which we understand will be on May 1, 1990.

We believe this objective is very legitimate. Doctors of Chiropractic represent the second largest healing art, and as statistics show, utilization of Chiropractic continues to grow as more people become aware of its effectiveness as an alternative and conservative form of health care. Since Chiropractic is such a large and growing segment of the healing arts providers and constitutes a sizable portion of providers who are reimbursed for their services provided to BC/BS subscribers, it is essential that Chiropractors have representation on the BC/BS board, so that we can be informed of policies and decisions of the board which affect Doctors of Chiropractic and their patients.

Obviously, BC/BS saw the necessity of our participation, or at least intimated that they did back in 1983. Shortly after its incorporation in May of 1983, BC/BS established various liaison committees made up of representatives of organized medical specialty associations and other health care professionals, including the Chiropractic Liaison Committee.

The organization of the Chiropractic Liaison Committee was finally completed at the beginning of 1984. The objectives for that committee were outlined by BC/BS and were the same for each of the other liaison committees. A copy of those objectives are attached to this testimony as Appendix A.

The KCA and Doctors of Chiropractic in this state entered into participation in the liaison committee in good faith, believing this was our avenue of involvement as lined out by BC/BS itself.

But unfortunately, those objectives collapsed. The most recent example where BC/BS failed to utilize the Chiropractic Liaison Committee to communicate with Doctors of Chiropractic or (as stated in objective no. 2 in Appendix A) to promote among Doctors of Chiropractic "a sense of involvement in and responsibility for policies established for the conduct of BC/BS of Kansas activities," is the establishment of the BC/BS Kansas Chiropractic Network (KCN). A copy of the KCN agreement is included with this testimony as Appendix B.

The KCN, we are told, was prepared over a period of 18 months, but the Chiropractic Liaison Committee was never consulted during its preparation, not once, which is in direct conflict with the objectives laid out by BC/BS itself.

Not only was the liaison committee bypassed during preparation of the KCN, BC/BS did not even advise the Chiropractic Liaison Committee that the KCN was being considered. Accordingly, our association had no knowledge of the KCN until it was filed with the Kansas Insurance Commissioner. Our notification coincided with my first day on the job as Executive Director of the KCA, one week after the KCN was filed. And even then, the information came from the Insurance Department, not BC/BS. I must tell you I certainly did not anticipate beginning my new job by having to deal with a situation of such magnitude.

The failure of BC/BS to communicate with the Chiropractic Liaison Committee while preparing the KCN is not merely a matter of providing notice. Had the liaison committee been involved, BC/BS could have avoided a major problem in its structure. The KCN was formulated using inaccurate data to calculate the allowable reimbursement under the policy. Appendix C is a copy of a memorandum from BC/BS dated January 22, 1990, to all doctors, acknowledging that the data used to compile Chiropractic reimbursements in the KCN do in fact include Medicare Supplemental Payments.

This is contrary to statements made in the initial policy memorandum issued by BC/BS to explain the KCN, and it is directly contrary to comments made to our association's board of directors by BC/BS staff, as well as the information BC/BS submitted to the Kansas Insurance Commissioner. Had the liaison committee been involved, this inaccuracy could have been avoided.

Because the liaison committee has proved to be an unsatisfactory mechanism for accomplishing the objectives outlined in Appendix A, we believe it is necessary and appropriate that a Chiropractor be represented on the BC/BS board of directors. This will allow us to provide input in a formal

SPH & W
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exchange of communication, just as the two hospital administrators, the two medical doctors and the dentist already serving on the board are allowed to do.

We have tried to anticipate some of the concerns BC/BS might have in reference to this legislation. For example, this bill's required representation of one member from each of the healing arts practitioners would not take effect until the next election of its directors. That will avoid disturbing the term of office of anyone now serving on the board. If it should become necessary to add new members to the board to encompass this legislation, it should be noted that K.S.A. 40-19c03, a section of the Nonprofit Medical and Hospital Service Corporation Act which is amended by Section 1 of HB 2755, provides that the board of directors of any corporation organized under that Act shall consist of "not less than 15 members."

In Appendix D attached to this testimony, the bylaws of BC/BS establishes the number of board members at exactly 15 (see Section 2 of Article III). If BC/BS determines that compliance with HB 2755 necessitates additional board members, K.S.A. 40-19c03 makes it perfectly legal to add them, and we do not anticipate that this would present any serious problem to BC/BS, because its bylaws have been amended 8 times since the corporation's formation in May of 1983.

As amended by the House Committee, HB 2755 also addresses concerns expressed by the Kansas Medical Society and the Kansas Association of Osteopathic Medicine. Both associations advised the House Committee on Public Health and Welfare that, with the addition of the other amendments found in the bill, they would have no objection to the amendment proposed by the KCA.

We believe it is essential in a time when health care insurance costs are skyrocketing, to provide the consumer with the best possible health care at the most reasonable price. Doctors of Chiropractic and BC/BS are both important participants in the health care system now in place. It is critical that both groups work together for the benefit of the consumer. That is why a formal line of communication is mandatory in order to achieve a continuing dialogue and cooperative relationship between them. By providing Doctors of Chiropractic representation on the BC/BS board, HB 2755 will render the basis for the necessary communication.

The Kansas Chiropractic Association appreciates the opportunity to address this Committee on an issue of great importance to our Association and we trust to this Committee. Thank you for your attention. I would be happy to respond to any questions you might have.

J.P. #4W.
Attn. #5
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OBJECTIVES OF BLUE CROSS AND BLUE SHIELD OF KANSAS

LIAISON COMMITTEE ACTIVITY

- 1 To establish and maintain ongoing formal two-way communication with designated representatives of organized medical specialty associations and other health care professionals.
- 2 To promote among professional provider groups a sense of involvement in and responsibility for policies established for the conduct of Blue Cross and Blue Shield of Kansas activities.
- 3 To obtain professional advice about professional practices and effective utilization of professional services.
- 4 To obtain consultation in respect to appropriate nomenclature for procedures performed by the specialty group.
- 5 To have available a resource for referring questions from the Blue Cross and Blue Shield Board, Blue Cross and Blue Shield staff members, physicians and other professional providers who serve on various Blue Cross and Blue Shield claims Review Committees.
- 6 To make available to each professional provider a mechanism for suggesting changes and improvements in the Blue Cross and Blue Shield policies, benefit packages, payment guidelines, etc.

SPH 403
attn #5
3-14-90
Pg #4

BLUE CROSS AND BLUE SHIELD OF KANSAS, INC.
KANSAS CHIROPRACTIC NETWORK AGREEMENT

SECTION I. CONSIDERATIONS

This agreement is entered into by and between Blue Cross and Blue Shield of Kansas, Inc., a corporation duly organized under the laws of the State of Kansas (hereinafter called "Blue Cross and Blue Shield"), and _____, a chiropractor licensed by the State of Kansas (hereinafter called "the Chiropractor").

In consideration of the promises and the agreement herein contained, it is covenanted as follows:

SECTION II. DEFINITIONS

1. "Subscriber" means any person entitled to receive services pursuant to the terms of Blue Cross and Blue Shield underwritten or administered contracts referencing Network Chiropractic agreements offered by Blue Cross and Blue Shield.
2. "Maximum Allowable Payment" (MAP) means the amounts established by Blue Cross and Blue Shield as the Maximum Payment Allowances for services rendered by Contracting Providers to Subscribers which are covered benefits under the terms of the subscriber contracts. (See Section IV.)
3. "Usual Charge" means the fee most commonly charged, by the Chiropractor, for services provided to all patients.
4. "Contracting Provider" means any licensed provider of chiropractic health care services who has entered into a Contracting Provider Agreement with Blue Cross and Blue Shield. A Contracting Chiropractor is not always a Network Chiropractor.
5. "Network Chiropractor" means any licensed chiropractor who has entered into a Kansas Chiropractic Network Agreement with Blue Cross and Blue Shield. Network Chiropractors are also Contracting Providers.
6. "Average Allowed Charge Per Patient Per Year (AACPPY)," is the mean or average of charges per patient per year arrived at by adding all chiropractic allowed charges made to all Blue Cross and Blue Shield subscribers and dividing by the number of individual subscribers treated. An individual average allowed charge per patient per year is determined in the report to each network chiropractor. This data can be adjusted by Blue Cross and Blue Shield of Kansas, according to standard statistical measures to enhance or clarify the data.
7. "Allowed charge" means the lesser of the provider's actual charge or the Maximum Allowable Payment.

SECTION III. GENERAL AGREEMENT OF PARTIES

1. The Network Chiropractor agrees to:

- A. Perform chiropractic services that are medically necessary provided such services are within the parameters of the Chiropractor's practice and within the scope of the Chiropractor's license or certification.
- B. Abide by the existing Competitive Allowance Program (CAP) agreement, Policies and Procedures of Blue Cross and Blue Shield applicable to Contracting Providers (to the extent they do not conflict with this agreement) and Network Chiropractors which have been adopted or hereafter amended by the Blue Cross and Blue Shield Board of Directors. Such Policies and Procedures shall be provided to the Chiropractor prior to the execution of this agreement. Future amendments shall be provided to the Chiropractor at least 30 days prior to the effective date of the amendments. In the event that the changes in the Policies and Procedures are unacceptable to the Chiropractor, this contract may be cancelled by providing written notice to Blue Cross and Blue Shield that the contract is to be terminated 30 days from the date of the notice. If the Chiropractor has not exercised, in writing, a notice of cancellation of this contract on or before the effective date of such amendments, the Chiropractor agrees to abide by such amendments as long as this contract shall remain in effect.
- C. Submit claims to Blue Cross and Blue Shield for covered services rendered to Subscribers, at the Usual Charge, in the Blue Cross and Blue Shield designated format and to look to Blue Cross and Blue Shield for payment except for Coinsurance, Deductible, and Non-covered Amounts.
- D. Accept as payment in full for covered services, both from Blue Cross and Blue Shield as well as from subscribers for any services received (to the extent that Subscriber deductible and coinsurance payments are required). Accept any reduction in MAP's based on the Network Chiropractor's average allowed charge per patient per year table and not bill subscribers for these differences. These reductions will be calculated in percents and will be applied to each service billed.
- E. Make available, at no charge and in the manner designated in the Blue Cross and Blue Shield Policies and Procedures, all information necessary to carry out the terms of this agreement.

SECTION III. GENERAL AGREEMENT OF PARTIES (con't)

- F. Cooperate with Blue Cross and Blue Shield and other providers of health care services in utilization review activities as approved by the Blue Cross and Blue Shield Board of Directors. Cooperate in other activities to assure effective and efficient provision of services, accepting the decisions of the Blue Cross and Blue Shield review committees, consultants, or utilization review committees with respect to reasonable payment for atypical or unusually difficult procedures, the appropriateness of the services rendered, the appropriateness of the place of rendering of the service, and the medical necessity of the service. Abide by the Utilization Review Policies and Procedures and the Appeals Process designated in the Policies and Procedures of Blue Cross and Blue Shield, and not bill subscribers for amounts of charges for services denied by various review committees or consultants. Additionally, unusual increases in patients receiving limited services (i.e., one visit) may warrant individual negotiations with the chiropractor in subsequent years (any year other than initial contract year).
 - G. Permit on at least an annual basis publication, distribution, and dissemination of the Chiropractor's name and address, as a Network Chiropractor, as indicated by the Chiropractor to Blue Cross and Blue Shield prior to the distribution date.
 - H. Permit Blue Cross and Blue Shield to exercise a right of offset, deducting from future payments amounts paid in error. Blue Cross and Blue Shield shall provide adequate notice of the amounts offset, the name of the subscriber on whose behalf payments were in error, and relevant service dates. Blue Cross and Blue Shield shall give the provider the opportunity to refund prior to exercising the offset.
2. Blue Cross and Blue Shield agrees to:
- A. Make payment directly to the Chiropractor for covered services rendered to subscribers.
 - B. Reimburse the Chiropractor for covered services the Chiropractor's usual charge not to exceed the maximum allowable payment less any percentage reduction as determined in Section IV.
 - C. Consider for additional reimbursement charges above the Usual Charge if such are associated with procedures necessitating unusually complex departures from generally acknowledged chiropractic technique.
 - D. Maintain consultants composed of practicing doctors to conduct reviews of unusual cases and medical necessity of services.
 - E. Provide Network Chiropractors with Blue Cross and Blue Shield Policies and Procedures applicable to them. (See Section III, 1B.)

SECTION III. GENERAL AGREEMENT OF PARTIES (con't)

- F. Notify the Chiropractor and the Subscriber of appropriate non-covered, deductible, and coinsurance amounts that are the responsibility of the Subscriber.
- G. Abide by the Appeals Procedure designated in the Policies and Procedures of Blue Cross and Blue Shield.
- H. Include the Chiropractor's name on at least an annual notification to Subscribers of those providers of care that are Network Chiropractors.
- I. Notify annually each Network Chiropractor at least 150 days in advance of the end of the calendar year of adjustments to the Average Allowed Charged Per Patient Per Year and subsequent tabled percentage discounts.

SECTION IV. PAYMENT SYSTEM

Blue Cross and Blue Shield will reimburse the Network Chiropractor's usual charge, not to exceed the maximum allowable payment less any amount determined by the individual profile calculated in the AACPPY.

- 1. At least annually, the Blue Cross and Blue Shield Board of Directors will establish the MAP for each procedure and will review and establish percent discounts applicable to the AACPPY.
- 2. The AACPPY will be established using the base year of 1988 allowed charges. This average allowed charge per patient per year will be tabled with the corresponding percent of discount applied to the MAP for the individual Network Chiropractor.
- 3. The Chiropractor agrees to fully and promptly inform Blue Cross and Blue Shield of the existence of agreements under which such Chiropractor agrees to accept an amount for any and/or all services as payment in full which is less than the amount such Chiropractor accepts from Blue Cross and Blue Shield as payment in full for such services. Blue Cross and Blue Shield staff is authorized to adjust maximum allowable payments for the Chiropractor in light of such agreements, under the following terms:
 - A. The Blue Cross and Blue Shield staff may adjust the MAP or AACPPY only in circumstances in which the staff becomes aware through independent investigation or as a result of information provided by a Network Chiropractor that a Network Chiropractor has a payment agreement with another payor or offers a discount or other financial arrangement, the effect of which is that such Network Chiropractor accepts from another payor as payment in full an amount less than such Network Chiropractor would accept from this corporation as payment in full.

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SECTION IV. PAYMENT SYSTEM (con't)

- B. Such adjustment shall be approved in writing by the Senior Vice-President, External Affairs, or by the President of this corporation.
- C. Such adjustment shall be communicated in writing to the Network Chiropractor. Such communication shall be considered a change in policy adopted by the Board of Directors, and the Network Chiropractor shall have such advance notice of the change and such rights to cancel the Network Chiropractic Agreement rather than abide by the change as are afforded for other amendments to Policies and Procedures under Section III.1.B of this agreement.
- D. The Board of Directors of Blue Cross and Blue Shield shall be informed by the staff of any such adjustments to MAP's or AACPPY so made, at the next meeting of the Board of Directors immediately following such adjustment.
- E. The Board of Directors of this corporation shall have the ability to make subsequent changes in adjustments to MAP's or AACPPY so made, which changes shall be prospective only and shall be effective as any other amendment to Policies and Procedures after communication. If a change in such adjustments would have the effect of inducing a party which terminated its Network Chiropractor Agreement as a result of the staff adjustment to MAP's or AACPPY to wish to contract anew with Blue Cross and Blue Shield a contract shall be tendered to such party and shall become effective on the date of execution by such party.

SECTION V. GENERAL CONDITIONS

- 1. This agreement will become effective on _____ and shall continue in effect unless either party terminates the agreement by giving written notice to the other party at least 120 days prior to the end of a calendar year, or unless terminated as provided for in paragraphs 2 or 3.
- 2. This agreement may be terminated by Blue Cross and Blue Shield at any time for cause upon 30 days written notice to the Chiropractor. ✓
- A. On termination, Blue Cross and Blue Shield will notify subscribers that the Chiropractor is no longer a Network Chiropractor and the Chiropractor must advise subscribers seeking services of the change in contracting status. If the Chiropractor does not advise a subscriber of this change during the remainder of the calendar year, the Chiropractor will be obligated to accept as payment in full the allowances approved under the terms of this agreement. If the Agreement is cancelled for cause, the reissuance of this network provider agreement shall be solely at the discretion of the Blue Cross and Blue Shield Board of Directors.

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SECTION V. GENERAL CONDITIONS (con't)

- B. The contract will terminate upon the Network Chiropractor ceasing to be a contracting provider with Blue Cross and Blue Shield.
- 3. This agreement will automatically terminate upon the suspension or revocation of the Chiropractor's license or certification.
- 4. No provision of this agreement has or is intended to have the effect of infringing upon the patient-chiropractor relationship except in the payment of services covered in the Subscribers' contracts or of construing that Blue Cross and Blue Shield is providing professional medical services to subscribers.

BLUE CROSS AND BLUE SHIELD

THE CHIROPRACTOR

Signed: _____

Signed: _____

Date: _____

Date: _____

Kansas License #: _____

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KANSAS CHIROPRACTIC NETWORK



January 22, 1990

TO: ALL KANSAS CHIROPRACTIC NETWORK DOCTORS

FROM: Dwight Wicker, Director
Professional Relations Operations and Reimbursement

SUBJECT: CHANGES IN POLICY MEMO FOR KANSAS CHIROPRACTIC NETWORK

Please find enclosed a new policy memo for the Kansas Chiropractic Network which will take effect 30 days from the date of this notice. If you disagree with either of the two changes, and would like to be released from your contract for 1990, please send a letter to me stating you would like to cancel, as outlined in your contract Section III.1.B. This must be done within 30 days. If you agree to these terms, no notice is necessary. In the interim, we will pay claims based on your usual charges for those groups with KCN.

The changes are as follows:

1. Page 3, the last paragraph has been changed to reflect that the data used to calculate the averages did include Medicare Supplemental Payment(s). The AACPPY will not be recalculated and discounts, if applicable, that have been communicated to you will stand for 1990.
2. Section VII. has been added to describe the situation of certain groups choosing an option of less than 50% co-insurance for their employees when going to a non-network chiropractor. For example, a Boeing employee might have a coinsurance of 20% instead of 50% if they choose to go outside of the network. Our intent was always to allow for individual group decisions in this area, but recent questions have caused us to include this in the Policy Memo in order to remove any doubt.

Please study carefully both of these changes. They may influence whether you want to continue to participate in the program. If you would like to withdraw from your contract, please let us know.

There are still many reasons to continue to contract. This product remains very viable and has the potential to direct patients to you.

If you have questions, please feel free to call Sherian Conwell at 913/291-8738 or myself at 913/291-8713.

No other terms in the contract or policy memo change for 1990.

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BYLAWS OF
BLUE CROSS AND BLUE SHIELD OF KANSAS, INC.

Adopted May 1, 1983
Amended September 15, 1983
Amended March 15, 1984
Amended May 10, 1984
Amended March 6, 1986
Amended July 17, 1986
Amended December 11, 1986
Amended March 17, 1988
AMENDED MARCH 9, 1989

APPROVED
AND
FILED
MAR 29 1989
FLETCHER BELL
COMM. OF INSURANCE

ARTICLE I

NAME AND ADDRESS

The name of this corporation is BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. The principal place of business shall be in Topeka, Kansas.

ARTICLE II

MEMBERS

GENERAL. The members of this corporation shall consist of those persons who have been elected, are qualified and are serving as directors of this corporation, pursuant to Article III hereof. Each member of the corporation shall have one (1) vote.

ARTICLE III

BOARD OF DIRECTORS

Section 1. GENERAL. The property and affairs of the corporation shall be managed by its governing body which shall be known as the Board of Directors. The Board of Directors shall elect the officers of the corporation and is invested with all power and authority except as may be expressly limited by law, the Articles of Incorporation or by these Bylaws to supervise, control, direct and manage the property, affairs and activities of the corporation, determine the policies of the corporation and exercise or cause to be exercised any or all of its powers, privileges or franchises to effect and carry out the purposes of this corporation. Provided, however, that the Board of Directors shall not authorize or permit the corporation to engage in any activity not permitted to be transacted by the Articles of Incorporation or by a not-for-profit corporation organized under the laws of the State of Kansas and none of the powers of the corporation shall be exercised to carry on activities, other than as an insubstantial part of its activities, which are not in themselves in furtherance of the purposes of this corporation.

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BY WS
ARTICLE III - BOARD OF DIRECTORS (cont'd)

Section 2. COMPOSITION. The Board of Directors shall consist of fifteen (15) persons, as follows:

- (a) Hospital Administrators. Not more than two (2) administrators of hospitals which contract with the corporation to provide services to subscribers, provided that such hospitals are not owned or controlled by, do not own or control and are not a managing or general partner of, an entity which competes with the corporation, and do not otherwise compete with the corporation directly or indirectly. Such hospital administrators must be subscribers of the corporation, or covered for health care by a subsidiary of the corporation.
- (b) Physicians. Not more than two (2) physicians licensed in the State of Kansas who contract with the corporation to provide services to subscribers, provided that such physicians are not a part of a practice which is owned or controlled by, and do not own or control, and are not managing or general partners of, and do not have a policy-making position in, an entity which competes with the corporation, and do not otherwise compete with the corporation directly or indirectly. Such physicians must be subscribers of the corporation, or covered for health care by a subsidiary of the corporation.
- (c) Dentists. Not more than one (1) dentist licensed in the State of Kansas who contracts with the corporation to provide services to subscribers, provided that such dentist does not own or control, and is not in a practice which is owned or controlled by, and is not a managing or general partner of, and does not have policy-making position in, an entity which competes with the corporation, and does not otherwise compete with the corporation directly or indirectly. Such dentist must be a subscriber of the corporation, or covered for health care by a subsidiary of the corporation.
- (d) Subscribers. Subscribers of the corporation, to include two such subscribers of the corporation appointed by the Governor of the State of Kansas, who do not own or control, and have no policy-making position in a competitor of this corporation.
- (e) Definition of "Own". As used in this Section 2 of Article III, "own" shall mean any ownership interest of any kind or nature.

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BY WS
ARTICLE III - BOARD OF DIRECTORS (cont'd)

- (f) Corporate Employees. No more than one person who is a full-time employee of this corporation or any of its subsidiaries may serve at any time as a director of this corporation. Such person must first be eligible under paragraphs (a), (b), (c) or (d) of Article III, Section 2.

Section 3. NOMINATION, ELECTION AND ASSUMPTION OF OFFICE. Persons to be voted upon for election to the Board of Directors shall be nominated by the Nominating Committee appointed pursuant to Section 4 hereof. The directors of this corporation, except for persons appointed by the Governor of the State of Kansas, shall be elected by the members of this corporation from among those persons so nominated, to serve terms of office determined in accordance with Section 5, hereof. All persons so elected shall assume their duties as directors on the date of election.

Section 4. NOMINATING COMMITTEE. A Nominating Committee of three (3) persons shall serve as a standing committee of this corporation. The committee shall be appointed by the Chairman of the Board, upon his assumption of office and shall continue to serve while the Chairman remains in office.

- (a) Composition. Members of the committee shall be present members of the Board of Directors and the committee shall include at least two subscribers.
- (b) Term. All of the members of the Nominating Committee shall serve until the appointment of a succeeding committee. Members of the committee may be reappointed to serve consecutive terms.
- (c) Duties. The Nominating Committee shall nominate or select persons to be voted upon by the members of this corporation for election to the Board of Directors. The committee may, at the request of the Chairman, submit nominations for persons to be elected to any office of this corporation.

Section 5. TENURE. The members of the Board of Directors shall serve terms of office as follows:

- (a) Term. All members of the Board of Directors shall serve for a term of three (3) years each. No person shall be elected to serve more than two consecutive full three-year terms as a director of this corporation; provided, however, that any person elected to fill a vacancy shall serve the unexpired term and may thereafter be elected to two full three-year terms in addition to the unexpired term; and further provided, that any person elected as a member of the Board of Directors at the first election following May 1, 1986, who also served on the Board of Directors prior to May 1, 1986, shall have such prior service disregarded for the purpose of determining tenure.

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LUE CROSS AND BLU SHIELD OF KANSAS, INC. BY WS
ARTICLE III - BOARD OF DIRECTORS (cont'd)

- (b) Extension for Officers. At the expiration of the last authorized term of office of any person holding an office, such person shall continue to serve as a director of this corporation if such person is elected to another office of this corporation described above or is continuing to serve an unexpired term as director. If such person is not elected to another office, the tenure restrictions of subsection (a) hereof shall be deemed to apply to such person from the date of election of such person to the position of director of this corporation.
- (c) Termination upon Disqualification. The term of office of any director shall terminate if such director shall cease to meet the qualifications and requirements of the provisions of Section 2 of this Article under which such person was nominated and elected. Such termination may occur at any time during the term of service of such director.
- (d) Election of Board in 1986. At the first annual meeting following May 1, 1986, the entire membership of the Board of Directors shall stand for election for the purpose of initiating the rotation of terms required by subsection (e) hereof.
- (e) Rotation of Directors' Terms. The members of the Board of Directors shall be classified with respect to the time during which they each shall hold office by dividing the directors into three classes. Commencing with the first term of office following May 1, 1986, the directors of the first class shall serve for a term of one (1) year; the directors of the second class will serve for a term of two (2) years; and the directors of the third class will serve for a term of three (3) years. At each annual meeting of the members of this corporation, the successors to the directors of the class whose term shall expire in that year shall be elected to hold office for a term of three (3) years. The term of office of one class of directors shall expire in each year. The initial terms of one (1) and two (2) years served pursuant to this subparagraph shall be deemed to be three (3) year terms within the meaning and for the purpose of Section 5 (a) above.

Section 6. REMOVAL. Any director may be removed by the affirmative vote of two-thirds (2/3) of the remaining directors when the Board of Directors, in its judgment, determines the best interests of the corporation will be served thereby.

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LUE CROSS AND BLU SHIELD OF KANSAS, INC.
ARTICLE III - BOARD OF DIRECTORS (cont'd)

Section 7. VACANCIES. Vacancies shall be filled by the Board of Directors in the event of the resignation, termination, removal or death of any director. The person selected to fill the vacancy must meet the requirements for the position which has been vacated.

Section 8. DELEGATION OF AUTHORITY. The Board of Directors may delegate any of its powers or duties to committees, officers, agents or representatives, any one or all of whom shall be responsible to the Board of Directors.

Section 9. COMPENSATION AND EXPENSES. The Directors may determine a just and reasonable compensation for their services. Directors shall be reimbursed for actual expenses reasonably incurred in furtherance of the corporation's business, as authorized by the Board.

ARTICLE IV

OFFICERS

Section 1. OFFICERS AND TERM. The officers of the corporation shall consist of a Chairman, Vice-Chairman, Secretary, Assistant Secretary, Treasurer and President. Each shall serve until their successor has taken office except the President who shall serve at the pleasure of the Board of Directors.

Section 2. QUALIFICATION FOR OFFICE. The Chairman, Vice-Chairman and Secretary of this corporation shall be elected from among the directors of this corporation. The President, Treasurer and Assistant Secretary need not be elected from among the directors of this corporation.

Section 3. TENURE. All officers except the President, Treasurer and Assistant Secretary shall be elected for terms of one year by the Board of Directors at the annual meeting of the corporation. No person may hold any office of this corporation, other than the offices of President, Treasurer, and Assistant Secretary, for more than four consecutive one-year terms. Those elected shall take office immediately upon notification of election by the Board. Any person elected to fill a vacancy in office shall serve the unexpired term of such officer and may thereafter be elected to four full one-year terms.

Section 4. DUTIES OF THE CHAIRMAN. The Chairman shall preside at all meetings of the Board of Directors; shall appoint all standing committees and such other committees as are deemed necessary; and shall perform such other duties as may be assigned to him by the Board of Directors. He shall be an ex-officio member of all committees.

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BYlaws
ARTICLE IV - OFFICERS (cont'd)

Section 5. DUTIES OF THE VICE-CHAIRMAN. In the absence of the Chairman, or in the event of his inability or refusal to act, the Vice-Chairman shall perform the duties of the Chairman, and when so acting, shall have all the powers of and be subject to all the restrictions upon the Chairman. The Vice-Chairman shall perform such other duties as from time to time may be assigned by the Chairman or the Board of Directors.

Section 6. DUTIES OF THE PRESIDENT. The President shall be the chief executive officer of the corporation. He may sign on behalf of the corporation any document or instrument which the Board of Directors has authorized to be executed. He shall be responsible for the selection, prescription of duties and supervision of employees of the corporation. In the event of the absence or incapacity of the President, his duties shall be performed by such other employees of the corporation as may be designated by the Chairman or the Board of Directors.

Section 7. DUTIES OF THE SECRETARY. The Secretary shall record the minutes of the meetings of the Board of Directors; shall see that all notices are duly given in accordance with the provisions of these bylaws or as required by law; be custodian of the corporate records and, in general, perform all duties incident to the office of Secretary and such other duties as from time to time may be assigned by the Chairman or the Board of Directors.

Section 8. DUTIES OF THE ASSISTANT SECRETARY. The Assistant Secretary shall, in the absence or disability of the Secretary, perform all of the duties of the Secretary. The Secretary may from time to time delegate certain duties of the Secretary to the Assistant Secretary and the Assistant Secretary shall perform such other duties as may from time to time be assigned by the President, Chairman or the Board of Directors.

Section 9. DUTIES OF THE TREASURER. The Treasurer shall in general, perform all duties incident to the office of Treasurer. The Treasurer shall have charge and custody of and be responsible for all funds and securities of the corporation, and deposit all such monies in the name of the corporation in such banks, trust companies or other depositories as shall be selected in accordance with the provisions of law and these bylaws. In addition, the Treasurer shall perform such other duties as from time to time may be assigned by the President, Chairman or the Board of Directors. If required by the Board of Directors, the Treasurer shall give a bond for the faithful discharge of such duties in such sums and with such surety or sureties as the Board of Directors shall determine.

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Section 10. REMOVAL. Except for the President, who serves at the pleasure of the Board of Directors, any officer may be removed by the affirmative vote of two-thirds (2/3) of the members of the Board of Directors whenever in its judgment the best interests of the corporation will be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. Election or appointment of an officer shall not of itself create contract rights.

ARTICLE V

MEETINGS

Section 1. ANNUAL MEETING OF THE MEMBERS. There shall be an annual meeting of the members of this corporation held for the purpose of electing a Board of Directors and conducting such other business as may properly come before the meeting. Such annual meeting shall be held during the month of May on a date to be fixed by the President. Written notice of each annual meeting shall be mailed to each Member at least ten (10) days prior to the date of the meeting.

Section 2. ANNUAL MEETING OF THE BOARD OF DIRECTORS. There shall be an annual meeting of the Board of Directors during the month of May immediately following the annual meeting of members. No notice of such meeting, other than this bylaw, is required.

Section 3. SPECIAL MEETING OF THE BOARD OF DIRECTORS. The Chairman of the Board, or any five (5) members of the Board of Directors acting jointly, is authorized to call special meetings of the Board at any time. Written notice of every special meeting of the Board shall be mailed to each director at least ten (10) days prior to the meeting.

Section 4. ADJOURNMENT. Adjournment or adjournments of any annual or special meeting may be taken, but any meeting at which directors or officers are to be elected shall be adjourned from day to day until such directors or officers have been elected.

Section 5. NOTICE. Whenever written notice is required to be given to any person, either by law or by these bylaws, it may be given to such person either by sending a copy through the mail or by telegram, charges prepaid, to the Director's address appearing on the books of the corporation or supplied by the Director to the corporation for the purpose of notice. Such notice shall specify the place, day and hour of the meeting and, in the case of a special meeting, the general nature of the business to be transacted.

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Section 6. QUORUM. For the purpose of determining a quorum at any meeting of the members, of Directors, of this corporation, the presence in person of ten (10) of the members shall constitute a quorum. The members present at a duly organized meeting can continue to do business until adjournment, notwithstanding the withdrawal of enough such members to have less than a quorum. If a meeting cannot be held because a quorum is lacking, those present may adjourn the meeting until such time and to such place as they may determine.

ARTICLE VI

STANDING COMMITTEES

To assist in the operation and carry out the corporate purposes of this corporation, the Board of Directors may, from time to time, establish standing committees. The purposes, composition and tenure of the standing committees of this corporation are as follows:

Section 1. NOMINATING COMMITTEE. See Article III, Section 4 of these bylaws.

Section 2. SUBSCRIBER ADVISORY COMMITTEE. The Subscriber Advisory Committee shall assist the corporation and the Board of Directors in the development of new concepts, products, policies and procedures to meet the needs and demands of subscribers. The committee shall prepare reports and recommendations, at the request of the Board of Directors or upon its own volition. Such reports and recommendations shall be submitted to the Board of Directors of the corporation for review, study and action. The Subscriber Advisory Committee may, from time to time, meet with the Board of Directors of the corporation for the purpose of consultation with respect to development, implementation, conduct, modification or abandonment of programs, projects, and services of this corporation. The Subscriber Advisory Committee shall consist of not less than fifteen (15) nor more than thirty-one (31) persons, who are representatives of the general public, each of whom is a subscriber of this corporation but is not a licensed physician, licensed dentist, or other provider of health care services or an employee of any such provider. The Subscriber Advisory Committee may, upon its own volition, establish area or regional subscriber councils. The Chairman of the Board shall appoint the Chairman of the Subscriber Advisory Committee from among the members of the Board of Directors who are subscribers. Members of the Subscriber Advisory Committee shall be appointed by the Chairman of the Board of Directors and shall serve until either disqualified or until a successor has been appointed. Any vacancy created by the resignation, death, or removal of any delegate to the Subscriber Advisory Committee shall be filled by appointment of the Chairman of the Board. Any person so appointed shall serve until either disqualified or until a successor has been appointed.

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Section 3. HOSPITAL ADVISORY COMMITTEE. The Hospital Advisory Committee shall assess the needs, requirements and problems of hospitals in the provision of hospital services to subscribers. The committee shall prepare reports and recommendations, at the request of the Board of Directors or upon its own volition. Such reports and recommendations shall be submitted to the Board of Directors of the corporation for review, study and action. The advisory committee and the members thereof may, from time to time, meet with the Board of Directors of the corporation for the purpose of consultation with respect to development, implementation, conduct, modification or abandonment of programs, projects and services of this corporation as they relate to and involve hospitals. The committee shall be comprised of fifteen (15) administrators of hospitals. The Chairman of the Board shall appoint the Chairman of the Hospital Advisory Committee from among the members of the Board of Directors who are hospital administrators. Members of the committee shall be appointed for a term of two (2) years by the Chairman of the Board of this corporation with the advice and consent of the Board of Directors. The persons appointed to the committee will be selected to provide representation of hospitals of various bed sizes and diverse geographic location. Members of this committee may be reappointed to one (1) additional consecutive term. Any person serving on the Hospital Advisory Committee of this corporation as of May 1, 1989, shall be deemed to have been appointed under this bylaw as it exists on May 4, 1989, and shall have prior years' service credited toward a total possible tenure of two (2) two-year terms. Any vacancy created by the resignation, death or removal of any member of the committee shall be filled by appointment of the Chairman of the Board. Any person so appointed shall serve the unexpired term.

Section 4. MEDICAL ADVISORY COMMITTEE. The Medical Advisory Committee shall assess the needs, requirements and problems of licensed physicians or other licensed or registered providers of health care services providing medical services to subscribers. The committee shall prepare reports and recommendations at the request of the Board of Directors or upon its own volition. Such reports and recommendations shall be submitted to the Board of Directors of the corporation for review, study and action. The Medical Advisory Committee and the members thereof may, from time to time, meet with the Board of Directors of the corporation for the purpose of consultation with respect to development, implementation, conduct, modification or abandonment of programs, projects and services of this corporation as they relate to and involve licensed physicians and other licensed or registered providers of medical services. The committee shall be comprised of fifteen (15) licensed physicians. The Chairman of the Board shall appoint the Chairman of the Medical Advisory Committee from among the members of the Board of Directors who are physicians. Members of the committee shall be appointed for a term of two (2) years by the Chairman of the Board of this corporation with the

Amended 03/09/89

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J. P. H. Y. W.

BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BYLAWS
ARTICLE VI - STANDING COMMITTEES (cont'd)

advice and consent of the Board of Directors. The persons appointed to this committee shall be selected to represent diverse geographic areas served by this corporation and a variety of medical specialties. Members of this committee may be reappointed for one (1) additional consecutive term. Any person serving on the Medical Advisory Committee of this corporation as of May 1, 1989, shall be deemed to have been appointed under this bylaw as it exists on May 4, 1989, and shall have prior years' service credited toward a total possible tenure of two (2) two-year terms. Any vacancy created by the resignation, death or removal of any member of the committee shall be filled by appointment of the Chairman of the Board. Any person so appointed shall serve the unexpired term.

Section 5. DENTAL ADVISORY COMMITTEE. The Dental Advisory Committee shall assess the needs, requirements and problems of licensed dentists providing services to subscribers. The committee shall prepare reports and recommendations at the request of the Board of Directors or upon its own volition. Such reports and recommendations shall be submitted to the Board of Directors of the corporation for review, study and action. The Dental Advisory Committee and the members thereof may, from time to time, meet with the Board of Directors of the corporation for the purpose of consultation with respect to development, implementation, conduct, modification or abandonment of programs, projects and services of this corporation as they relate to and involve licensed dentists. The committee shall be comprised of fifteen (15) licensed dentists. The Chairman of the Board shall appoint the licensed dentist who is a member of the Board of Directors as the Chairman of the Dental Advisory Committee. Members of the committee shall be appointed for a term of two (2) years by the Chairman of the Board of this corporation with the advice and consent of the Board of Directors. The persons appointed to this committee shall be selected to represent diverse geographic areas served by this corporation and a variety of dental specialties. The members of this committee may be reappointed for one (1) additional consecutive term. Any person serving on the Dental Advisory Committee of this corporation as of May 1, 1989, shall be deemed to have been appointed under this bylaw as it exists on May 4, 1989, and shall have prior years' service credited toward a total possible tenure of two (2) two-year terms. Any vacancy created by the resignation, death or removal of any member of the committee shall be filled by appointment of the Chairman of the Board. Any person so appointed shall serve the unexpired term.

ARTICLE VII

DEFINITION OF TERMS

As used in these Bylaws and within the context of the operations and management of this corporation, the following terms are defined as follows:

Amended 03/09/89

BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BY WS
ARTICLE VII - DEFINITION OF TERMS (cont'd)

Section 1. SUBSCRIBER. The term "subscriber" shall include any person who has subscribed to receive hospital, medical or dental care services under any contract with this corporation or as a participant under any plan for the provision of such hospital, medical or dental services under an agreement with respect to which this corporation provides administrative services only, but shall not include any such person who is a hospital employee, trustee or director of a hospital, dentist, physician, or other person who provides health care services, or a person employed by such a provider of health care services.

Section 2. HOSPITAL ADMINISTRATOR. The term "hospital administrator" shall include the chief executive or administrative officer of any hospital or other principal executive officer of a hospital, or any trustee or director thereof.

Section 3. PHYSICIAN. The term "physician" shall include all medical doctors and all doctors of osteopathy licensed to practice in the State of Kansas.

Section 4. DENTIST. The term "dentist" shall mean a person licensed to practice as such in the State of Kansas.

ARTICLE VIII

AMENDMENT TO BYLAWS

Amendments to these bylaws may be made by a majority vote of the Board of Directors at any annual or special meeting called for that purpose.

ARTICLE IX

INDEMNIFICATION OF BOARD MEMBERS AND OFFICERS

Section 1. The corporation shall indemnify any person who was or is a party to or who is threatened to be made a party to any civil, criminal, administrative or investigative action (other than an action by or in the name of the corporation) by reason of the fact that he is or was a director, officer, employee or agent of the corporation, or is or was serving at the request of the corporation as a director or officer of another corporation, partnership, joint venture, trust or other enterprise, against expenses (including attorney's fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding if he acted in good faith and in a manner he reasonably believed to be in or not

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BY LAWS
ARTICLE IX - INDEMNIFICATION OF BOARD MEMBERS AND OFFICERS
(cont'd)

opposed to the best interests of the corporation, and with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he reasonably believed to be in or not opposed to the best interests of the corporation, and, with respect to any criminal action or proceeding, had reasonable cause to believe that his conduct was unlawful.

Section 2. To the extent that a person who is a director or officer of the corporation or who is a director or officer of another corporation, partnership, joint venture, trust or other enterprise in which he is serving at the request of the corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Section 1 of this Article, or in defense of any claim, issue or other matter therein, he shall be indemnified against expenses (including attorney's fees) actually and reasonably incurred by him in connection therewith.

Section 3. Any indemnification under Section 1 of this Article (unless ordered by a Court) shall be made by the corporation only upon a determination that indemnification of the director or officer is proper in the circumstances because he has met the applicable standard of conduct set forth in said Section 1. Such determination shall be made (1) by the Board of Directors by a majority vote of a quorum consisting of directors who were not parties to such action, suit or proceeding, or (2) if such a quorum is not obtainable or, if obtainable, a quorum of disinterested directors so directs, by independent legal counsel in a written opinion.

Section 4. Expenses incurred in defending a civil or criminal action, suit or proceeding may be paid by the corporation in advance of the final disposition of such action, suit or proceeding as authorized by the Board of Directors upon receipt of any undertaking by or on behalf of the director or officer to repay such amount unless it shall ultimately be determined that he is entitled to be indemnified by the corporation as authorized in this Article.

Section 5. Persons who are not directors or officers of the corporation but are employees or agents of the corporation or are serving at the request of the corporation as employees or agents of another corporation, partnership, joint venture, trust or enterprise, may be indemnified to the extent authorized at any time, or from time to time, by the Board of Directors of the corporation.

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BYLAWS
ARTICLE IX - INDEMNIFICATION OF BOARD MEMBERS AND OFFICERS
(cont'd)

Section 6. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which any person indemnified may be entitled under any agreement, vote of disinterested directors, or otherwise, both as to action in his official capacity and as to action in other capacity while holding such office, and shall continue as to a person who has ceased to be a director or officer and shall inure to the benefit of the heirs, executors, and administrators of such a person.

Section 7. The assumption by a person of a term of office as a director or officer of the corporation or at the request of the corporation, as a director or officer of another corporation, partnership, joint venture, trust or other enterprise shall constitute a contract between such person and the corporation entitling him during such term of office to all of the rights and privileges of indemnification afforded by this Article as in effect as of the date of his assumption of his term of office, but such contract shall not prevent the amendment of this Article in respect of any further term of office of such person or in respect of any other person.

Section 8. The corporation shall have power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the corporation, or is or was serving at the request of the corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against him and incurred by him in any capacity, or arising out of his status as such, whether or not the corporation would have the power to indemnify him against such liability under the provisions of this bylaw or under the provisions of any law of the State of Kansas.

ARTICLE X

FISCAL YEAR

The fiscal year of the corporation shall begin on the 1st day of January and end on the 31st day of December in each year.

ARTICLE XI

CONTRACTS, LOANS, CHECKS, DEPOSITS

Section 1. CONTRACTS. The Board of Directors may authorize any officer or officers, agent or agents, to enter into any contract or to execute and deliver any policy or instrument in the name of and on behalf of the corporation, and such authority may be general or confined to specific instances.

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BLUE CROSS AND BLUE SHIELD OF KANSAS, INC. BYLAWS
ARTICLE XI - CONTRACTS, LOANS CHECKS, DEPOSITS (cont'd)

Section 2. LOANS. No loans shall be contracted on behalf of the corporation, and no evidence of indebtedness shall be issued in its name unless authorized by a resolution of the Board of Directors.

Section 3. CHECKS. All checks, drafts, or other orders for the payment of money, notes, or other evidences of indebtedness issued in the name of the corporation, shall be signed by such officer or officers, agent or agents of the corporation and in such manner as shall from time to time be determined by a resolution of the Board of Directors.

Section 4. DEPOSITS. All funds of the corporation not otherwise employed shall be deposited from time to time to the credit of the corporation in such banks, trust companies or other depositories as the Board of Directors may select.

ARTICLE XII

CONTINUATION FOLLOWING DISASTER

In the event of a nuclear, atomic or other disaster which makes it impossible or impracticable for the corporation to conduct its business in strict accordance with these Bylaws, applicable provisions shall be waived to facilitate continued operation during the period of such emergency.

ARTICLE XIII

CORPORATE SEAL

This corporation shall have a corporate seal in such form as shall be approved by the Board of Directors.

5/01/86

ZPH TW
3-14-90
Attn #5
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Kansas Association of Osteopathic Medicine

Harold E. Riehm, Executive Director

1260 S.W. Topeka
Topeka, Kansas 66612
(913) 234-5563

March 14, 1990

TESTIMONY H.B. 2755

Mr. Chairman and Members of the Senate Public Health Committee:

My name is Harold Riehm and I appear in support of H.B. 2755 as amended by the House Committee. The House Committee amendments were those suggested by the Association I represent.

For several years, KAOM has suggested to Blue Cross-Blue Shield that there be an osteopathic physician on its Board of Directors. For several years that have indicated that might happen some day; it has not!

KAOM is consistent in supporting major provider group representation, where possible, on the policy making or policy confirmation body of any organization which has a major--at times dramatic--effect upon the practice of members of that group. We think the decisions of Blue Cross-Blue Shield, as a major trend setter of policy effecting third party reimbursement policies, place it in such a category.

KAOM is sensitive, of course, to the fact that "physicians" are presently represented on the Board. None of those are, or have been osteopathic physicians. There are certain policies that have a unique impact upon the osteopathic profession. In the past we have had no input at the Board of Directors level and the usual BC-BS modus operandi is for the osteopathic profession to be informed after the fact of the implementation of a new program.

Whether or not the general composition of the Board of Directors which is the subject of this statute should, indeed, be a subject of statutory references is at this point in time not at issue. It is the law of the State of Kansas and as such the Kansas Legislature has access to changing the Board's composition. We think H.B. 2755, in general, adds elements of needed representation to the Board so addressed.

One of the amendments we recommended to the House Committee was to clarify language so that it is understood there would be at least one person of each of the three licensed branches of the healing arts. The other was to delete use of the term "physicians" and to substitute, instead, "health care providers".

I will be pleased to respond to any questions members of the Committee may have. Thank you for this opportunity to appear.

SPH + W
Attachment #6
3/14/90

EXPLANATION OF AMENDMENT TO HOUSE BILL NO. 2755
(As Amended by House Committee)

Currently, the law governing the Blue Cross and Blue Shield Board of Directors requires that it include hospital administrators, physicians, and at least 51% subscribers.

House Bill 2755 (AHC) would require that it include hospital administrators, at least one M.D., one D.O., one chiropractor, and at least 51% subscribers.

The attached proposed amendment to House Bill 2755 would delete all requirements that providers be on the Blue Cross and Blue Shield Board of Directors. It retains the requirement that the Board be made up of at least 51% subscribers.

With a subscriber majority, the subscriber members are able to determine whether they want additional providers on the Board. In fact, they have adopted bylaws currently that allow a dentist to be on the Board, that allow for D.O.'s to be on the Board, and that require that two-thirds of the Board -- not merely 51% -- be subscribers.

Under current law, if the subscribers wanted a chiropractor on the Blue Cross and Blue Shield Board, they could put one on. However, if they did not want any hospital administrators or physicians on the Board, they could not take them off, for the current law mandates the inclusion of hospital administrators and physicians.

The proposed amendment to House Bill 2755 (AHC) puts the power to determine what kinds of providers, and how many, if any, should be on the Blue Cross and Blue Shield Board in the hands of the subscribers. That is, instead of the legislature telling the subscriber Board members that they must have a chiropractor, an M.D., or a hospital administrator on the Board, it leaves that decision to the wisdom of the subscriber members of the Board.

Page # 2
S P H + W
attn. # 7
3-14-90

HOUSE BILL No. 2755

By Committee on Public Health and Welfare

1-30

10 AN ACT amending the nonprofit medical and hospital service cor-
11 poration act; amending K.S.A. 40-19c03, 40-19c04, 40-19c05 and
12 40-19c10 and K.S.A. 1989 Supp. 40-19c07 and repealing the ex-
13 isting section sections.
14

15 *Be it enacted by the Legislature of the State of Kansas:*

16 Section 1. K.S.A. 40-19c03 is hereby amended to read as follows:
17 40-19c03. Nonprofit corporations may be organized under the non-
18 profit medical and hospital service corporation act for the purpose
19 of entering into contracts with participating physicians health care
20 providers and participating hospitals to provide professional and hos-
21 pital services for subscribers as may be designated in subscription
22 agreements. Such corporations shall also indemnify subscribers as
23 designated in subscription agreements for services which may be
24 received from nonparticipating physicians health care providers or
25 nonparticipating hospitals. Such corporations may also provide serv-
26 ice or indemnity for other health services or facilities but not to
27 exceed reasonable and customary charges that a subscriber may incur
28 for these services. The affairs of any such corporation shall be man-
29 aged by a board of directors of not less than fifteen (15) 15 members
30 as specified by the articles of incorporation ~~composed of Licensed~~
31 ~~physicians Persons licensed under the Kansas healing arts act and~~
32 ~~trustees or administrators of hospitals who participate in providing~~
33 ~~professional and institutional service to subscribers and members of~~
34 ~~the public exclusive of physicians persons licensed under the Kan-~~
35 ~~sas healing arts act and hospital trustees or administrators who, at~~
36 ~~the time of their election, are subscribers. Beginning with the election~~
37 ~~of directors immediately following the effective date of this act, the~~
38 ~~board of directors at all times shall include an equal number of~~
39 ~~physicians at least one person licensed under the Kansas healing~~
40 ~~arts act to practice allopathic medicine and surgery, osteopathic~~
41 ~~medicine and surgery and chiropractic. Two (2) members of the~~
42 public who are subscribers shall be appointed to the board of di-
43 rectors by the governor of the state of Kansas. The members of the

5 PPT-25
Callm. #1... 3-14-90
Page 3

1
2

Sec. 47. This act shall take effect and be in force from and after
its publication in the ~~Kansas register.~~

statute book.

atm # 7
Page 14
8 p. 4. 100
3-14-99

EXPLANATION OF AMENDMENT TO HOUSE BILL 2755
(AHC)

House Bill 2755 would become effective upon publication in the Kansas Register.

House Bill 2755 requires that Blue Cross and Blue Shield add at least one D.O. and one chiropractor to its Board of Directors at the next election of directors following the effective date of the bill.

Blue Cross and Blue Shield holds its annual meeting in May. At each annual meeting, one-third of the directors are elected. Candidates are selected by a nominating committee which meets in April.

Because House Bill 2755 would require the Board to amend its bylaws, its nominating committee to select candidates for the new position, and the Board to elect new candidates in the space of 60 days, a July 1 effective date is preferred, since it allows Blue Cross a year to work the new directors into the current Board structure.

att m #7
page #5
JPH/WS
3-14-90

House Bill 2755
Senate Public Health & Welfare Committee
March 14, 1990
William Pitsenberger
General Counsel, Blue Cross/Blue Shield of Kansas
291-8704

CURRENT LAW

- °51% Subscribers
- °Hospital Administrators and Physicians

CURRENT BOARD

- °10 (2/3ds) Subscribers
- °2 Hospital Administrators
- °2 M.D.'s or D.O.'s
- °1 Dentist

H. B. 2755

- °51% Subscribers
- °Hospital administrators, and at least one M.D.,
one D.O., and one chiropractor
- °If current members remain, changes subscriber
majority to 10 to 7

Page #6
SPHW.
Attn. #1
3-14-90

House Bill 2755
Senate Public Health & Welfare Committee
March 14, 1990
William Pitsenberger
General Counsel, Blue Cross/Blue Shield of Kansas
291-8704

CURRENT LAW

- °51% Subscribers
- °Hospital Administrators and Physicians

CURRENT BOARD

- °10 (2/3ds) Subscribers
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- °2 M.D.'s or D.O.'s
- °1 Dentist

H. B. 2755

- °51% Subscribers
- °Hospital administrators, and at least one M.D.,
one D.O., and one chiropractor
- °If current members remain, changes subscriber
majority to 10 to 7

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JPH+W
attm. #7
3-14-90

W H Y H.B. 2755?

More info to chiros?

°Send agenda, minutes now.

°Chiropractic Liaison Committee.

°No attempt to talk.

°Where do you draw the line? (Social workers,
pharmacists, etc.)

°Valid reason to change Board structure?

3-14-90
Page 8
SPH & W.
Attn. # 7

W H Y H.B. 2755?

Failure to consult on KCN?

°Violation of antitrust laws.

°Didn't consult KHA on Choice Care, or KMS
or KAOM on Blue Select.

°Is the point that D.C.'s interests need
protecting? Lots of chiro PPOs, Boards
not governed by legislature. Why unique?

3-14-90

Page #9
PH + W.
Attn. #7

W H Y H.B. 2755?

Legislature wants more providers on Board?

°Told us in the past to reduce providers.

°From almost all providers, to 50%, to at
least 51% subscribers.

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SPH+ws
attm. # 7

W H Y H.B. 2755?

Legislature doesn't think subscribers should decide on composition?

°From bare majority to 2/3ds.

°Permit a D.O. now.

°Can put others on now (dentist). If they wanted a D.C., they could put one on.

3-14-90
Page 11
SPH + W.
Attn. #7

W H Y H.B. 2755?

Mixed signals:

- °Increase providers, when told in past to decrease.
- °Don't adopt cost containment programs, when required to by statute.
- °Don't let subscribers decide what is best for BCBS, when you've given them control of the Board.

*Attn. #9
3-14-90
Page 12
SPH +W*

PROPOSAL:

Remove requirement for any providers.

°Current law requires hospital
administrators and physicians.

°Let subscribers decide.

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3-14-90
Page 13
S P H T W

OBSERVATIONS

°No similar requirement in other states (Missouri, for example).

°No other private corporation is told Board composition.

°Effective when published in Kansas Register. Next Board election in 60 days. Change to July 1.

°Mandated benefits conundrum.

*Attm #7
3-14-90
JPH+WS Page 14*



**Blue Cross
Blue Shield**
of Kansas

Pits
49 Board Meetings

RECEIVED MAR 12 1990

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Carry the Caring Card

Thomas L. Miller
President and
Chief Executive Officer

MARCH 9, 1990

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, MARCH 22, 1990 -- 9:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes (11/29/89 12/14/90 & 1/11/90)	Leon Boor
II. Appointment of Robert Mullen	Leon Boor
III. Advisory Committee Appointments (Hospital, Medical, Dental, Subscriber)	Leon Boor
IV. BC/BS Bylaw Revisions (Bill Pitsenberger)	1
V. Management Reports	2
VI. Kansas Group Life Board Mtg (3/21/90)	Terry Burton
VII. Contract Changes for 1990 (Bill Pitsenberger)	3
VIII. Kansas Chiropractic Network	John Knack
IX. Report on 1989 Actual Expenses/Budget (Don Lynn)	4
X. Semi-Annual Investment Transactions (Last 6 Mos 1989) (Don Lynn)	5
XII. Legislative Report	Bill Pitsenberger
XIII. Report of Podiatry Liaison Committee (12/7/89)	Ron Morley
XIV. Report on Assembly of Plans Meeting	Bill Pitsenberger
XV. Cost Effective Services Presentation	Ron Morley
XVI. President's Report	Tom Miller

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Kelly Waldo, KCA
Steering Committee
Jack Roberts

SPH 400
Attm. #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

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Carry the Caring Card

G. Wayne Johnston
President and
Chief Executive Officer

DECEMBER 7, 1989

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, DECEMBER 14 1989 -- 8:30 A.M.- 3:30/4:00 P.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

	<u>INDEX #</u>
I. Approval of BC/BS Board/Executive Session Minutes (9/14/89)	Leon Boor
II. Management Reports	
o External Affairs (John Knack)	1
o Internal Affairs (Tom Miller)	
III. Subscriber Advisory Committee (9/22/89) (Floyd Sweet)	2
IV. Recommended 1990 Budget (Tom Miller)	3
V. HMO Kansas Board Mtg. (9/26/89 and 12/8/89)	John Knack
VI. Kansas Group Life Board Mtg. (12/7/89)	Terry Burton
VII. ASKI Board Meeting (12/13/89)	Don Lynn
VIII. Caring Program for Children Report	John Knack
IX. 1990 Action Plans (New from 1989) and Project Descriptions (Tom Miller)	4
X. Boeing	John Knack
XI. Kansas Chiropractic Network	John Knack
XII. Medical Advisory Committee (11/30/89)	Dr. Fischer
XIII. Itinerant Surgery	John Knack
XIV. Small Group Rating	Don Lynn
XV. Wichita MAP Adjustments	John Knack
XVI. Report on Expense by Type Provider/Service	Tom Miller
XVII. Board Level Appeal (Ron Morley)	5
XVIII. President's Report	Wayne Johnston

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Kelly Waldo, KCA
Steering Committee
Jack Roberts

*SPH405
Attn #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

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Carry the Caring Card

G. Wayne Johnston
President and
Chief Executive Officer

September 7, 1989

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, SEPTEMBER 14 1989 -- 8:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes (6/15/89)	Leon Boor
II. Status Update on State Group	John Knack
III. Management Reports	
o External Affairs (John Knack)	1
o Internal Affairs (Tom Miller)	
o 1989 Enrollment Goals (John Knack)	1a
Progress Report/Forecast	
IV. Report - Boeing, NMIS, and FEP Audits	Dave Manley
V. President's Report	Wayne Johnston
VI. Committee Appointments	Leon Boor
VII. 1st Six Months Expense/Budget 1989 (Tom Miller)	2
VIII. Harvard Resource Based Relative Value Study	Doctor Palmberg
IX. 1990 Rate Filing (Tom Miller)	3
X. Report on 8/10/89 ASKI Board Meeting	Don Lynn
XI. Semi-Annual Investment Transactions (Tom Miller)	4
XII. Report on 7/18/89 HMO Kansas Board Meeting	John Knack
XIII. Disaster Recovery (Jim Brungardt)	5
XIV. Action Plans (1990 Planning Document) (Tom Miller)	6
XV. Contract Changes	Bill Pitsenberger
XVI. Update on The Caring Program for Children	John Knack
XVII. Update on Long Term Care	John Knack
XVIII. Conflict of Interest Opinion Letter (Bill Pitsenberger)	7
XIX. Report on 8/24/89 Compensation Committee (Tom Miller)	Hand Out
XX. Report on Section 125	John Knack
XXI. Wichita Medical Community Update	John Knack
XXII. Guidelines for Board Members/President Expenses (Wayne Johnston)	8

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Kelly Waldo, KCA
Steering Committee
Jack Roberts

J.P. & W.
attn. 7
3-14-9
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Blue Cross and Blue Shield
of Kansas

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Carry the Caring Card

G. Wayne Johnston
President and
Chief Executive Officer

June 8, 1989

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, JUNE 15, 1989 -- 8:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes (5/4/89)	Leon Boor
II. Looking Ahead to the 1990's	Wayne Johnston
III. Report - Kansas Group Life Board Mtg (6/14/89)	Terry Burton
IV. 1990 Planning Document (Wayne Johnston) (Purpose, Environment, Strategies, Objectives)	1
V. President's Report (Miscellaneous Items)	Wayne Johnston
VI. Long Term Care Update	John Knack
VII. State Employee Group Update	John Knack
VIII. 1990 CAP MAP's - Institutional (Bruce Adair) Professional and Dental	2
IX. 1990 CAP and Choice Care/Blue Select (Bruce Adair) Policies and Procedures	3
X. Subscriber Advisory Committee Mtg (Floyd Sweet) of May 12, 1989	4
XI. Hospital Advisory Committee Mtg (David Carpenter) of March 30, 1989	5
XII. Dental Advisory Committee Mtg (Dr. James Alley) of April 27, 1989	6
XIII. Medical Advisory Committee Mtg (Dr. Rex Fischer) of May 18, 1989	7
XIV. Optometric Liaison Committee Mtg (Ron Morley) of April 26, 1989	8

attachments

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Kansas Chiropractic Association
Steering Committee
Jack Roberts

*L. PH+W
Attn #9
3-14-90
Page 18*



Blue Cross and Blue Shield

of Kansas

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G. Wayne Johnston
President and
Chief Executive Officer

April 27, 1989

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, MAY 4, 1989 -- 8:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

INDEX #

I. Election of Board of Directors		Leon Boor
II. Election of Officers		Wayne Johnston
III. Approval of BC/BS Board Minutes (3/9/89)		Chairman
IV. Future of Health Care		Wayne Johnston
V. Dental Advisory Committee Appointments		Chairman
VI. Management Report Highlights		1
a) External Affairs	(John Knack)	
b) Internal Affairs	(Tom Miller)	
VII. Accountants Report Year Ending 12/31/88	(Tom Miller)	2
VIII. First Quarter 1989 Budget Report	(Tom Miller)	3
IX. HMO Board (4/18/89)		John Knack
X. Proxy Report for Kansas Group Life, ASKI and HMO Kansas		Wayne Johnston
XI. Cost Containment Committee Mtgs. (John Knack) (3/8/89 and 12/14/88)		4 - sans
XII. MRI (Response to 3/9/89 Bd. Mtg.)	(Ron Morley)	5
XIII. Proposed Rider for Experimental Procedures	(John Knack)	6
XIV. Long Term Care Update		John Knack

attachments

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*LPH & W
attm. #7
3-14-90*



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G. Wayne Johnston
President and
Chief Executive Officer

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, MARCH 9, 1989 -- 8:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 419 South West 29th

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes (12/15/88) (and Executive Session Minutes 12/15/88)	Leon Boor
II. Delegation of Authority to Staff to Make Changes in Subscriber Contracts (Bill Pitsenberger)	1
III. Bylaws - Change of Bylaws/Amendment of Bylaws (Pits)	2
IV. Appointments (Hosp., Medical, Dental & Sub Adv.)	Leon Boor
V. Building Committee Meeting (1/20/89) (Tom Miller)	3
VI. Nebraska Medicare "B" and Common Working File	Jay Lohmann
VII. Management Report Highlights	4
a) External Affairs (John Knack)	
b) Internal Affairs (Tom Miller)	
VIII. Report on 1988 Actual Expenses/Budget (Tom Miller)	5
IX. Semi-Annual Investment Transactions (Tom Miller)	6
X. Medical Advisory Committee of (2/2/89) (Dr. Fischer)	7
XI. The Caring Program	John Knack
XII. Kansas Group Life Board Meeting (3/8/89)	Terry Burton
XIII. Long Term Care	John Knack
XIV. PHC (Preferred Health Care)	John Knack
XV. Compensation Committee Meeting (1/31/89) (Tom Miller)	8
XVI. Cost Containment Meeting (3/8/89)	John Knack
XVII. New HMO Kansas/BC-BS Financial Arrangements	John Knack
XVI. President's Report	Wayne Johnston

TOUR OF THE DATA PROCESSING AREA AROUND 1:30 P.M.

attachments

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*S. P. H. & W.
attm. #7
3-14-90
Page 20*



Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

December 7, 1988

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, DECEMBER 15, 1988 -- 9:00 A.M.

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Boulevard

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes 9/15/88	Leon Boor
II. Printed Materials Produced	Wayne Johnston
III. Building Project Update	Tom Miller
IV. Nebraska Medicare "B" and Common Working File	Jay Lohmann
V. Management Report Highlights	1
a) External Affairs (John Knack)	
b) Internal Affairs (Tom Miller)	
VI. Recommended 1989 Budget (Tom Miller)	2
VII. Contract Riders for 1989 (Tom Miller)	X
	(Oral)
VIII. Subscriber Adv. Meeting (9/23/88) (Floyd Sweet)	4
IX. HMO Board Meetings (9/21/88 and 12/13/88)	John Knack
X. Dental Advisory Meeting (10/6/88) (Dr. Alley)	5
XI. ASKI Board Meeting (12/14/88)	Don Lynn
XII. Life Board Meeting (11/3/88)	Terry Burton
XIII. Provider Appeal (12/6/88) (Ron Morley)	6
XIV. The Caring Program	John Knack
 <u>EXECUTIVE SESSION</u>	
XV. Cost Containment Meeting (12/14/88)	John Knack
XVI. CAP/PPO Strategies (John Knack)	7
XVII. Compensation Committee (11/16/88) (Harold Dufek)	8
XVIII. Employee Indemnification (Bill Pitsenberger)	9
XIX. President's Report	Wayne Johnston

attachments

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts, Susan Rowell

*S.P. # 20
Altman # 7
3-14-90
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G. Wayne Johnston
President and
Chief Executive Officer

September 8, 1988

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

THURSDAY, SEPTEMBER 15, 1988 -- 8:30 A.M.

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Avenue

	<u>INDEX #</u>
I. Approval of BC/BS Board Minutes 6/16/88	Leon Boor
II. Report on State Group	John Knack
III. Building Project Update	Tom Miller
IV. Management Report Highlights	1
a) External Affairs (John Knack)	
b) Internal Affairs (Tom Miller)	
V. Action Plans (1989 Planning Document) (Tom Miller)	2
VI. CPU Upgrade	Jim Brungardt
VII. 1st Six Months Expense/Budget 1988 (Tom Miller)	3
VIII. 1989 Rate Filing (Tom Miller)	4
IX. Semi-Annual Investment Transactions (Tom Miller)	5
X. Report on 8/4/88 ASKI Board Meeting	Don Lynn
XI. Report on 7/20/88 HMO Kansas Board Mtg.	John Knack
XII. Conflict of Interest Opinion Letter (Pitsenberger)	6
XIII. Appointments to Advisory Committees	Leon Boor
XIV. DME and Other Contract Changes	John Knack
XV. Payment Differential - CRNA's (John Knack)	7
 <u>EXECUTIVE SESSION</u>	
XVI. Claims Appeal (Ron Morley)	8 sans
XVII. PHC Proposal	John Knack
XVIII. Report on 9/7/88 Compensation Committee (T. Miller)	Hand Out
XIX. Employee Indemnification (Bill Pitsenberger)	9 sans
XX. President's Report	Wayne Johnston

attachments

cc: Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts, Susan Rowell

*S. Parks & W
attm #9*

3-14-90 Page 22



Blue Cross and Blue Shield
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G. Wayne Johnston
President

June 9, 1988

BLUE CROSS AND BLUE SHIELD BOARD AGENDA
ANNUAL MEETING -- THURSDAY, JUNE 16, 1988

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Boulevard

BEGINNING AT 8:30 A.M. TO 3:30/4:00 P.M

	<u>INDEX #</u>
I. Approval of Minutes of 5/5/88 Board meeting	Leon Boor
II. Report - Kansas Group Life Board Mtg June 15, 1988	Terry Burton
III. Report of Chiropractic Liaison Committee of 5/12/88	Ron Morley
IV. Proxy Report for HMO Kansas	Wayne Johnston
V. Subscriber Advisory Committees (5/13/88) (Floyd Sweet)	1
VI Hospital Advisory Committee Mtg. (3/31/88) (Leon Boor)	2
VII. Medical Advisory Committee Meeting (April 21, 1988 and June 2, 1988) (Dr. Fischer)	3*
VIII Dental Advisory Committee Mtg. (5/19/88) (Dr. Alley)	4
IX. 1989 CAP MAP'S (Bruce Adair)	5
a) Hospitals	
b) Professional Providers	
c) Dentists	
X. CAP Policies/Procedures (Bruce Adair) Institutional and Professional	6
XI. Architectural Fees	Don Lynn
XII. 1989 Planning Document (Purpose, (Wayne Johnston) Environment, Strategies, Objectives)	7
XIII. Nebraska Medicare "B" Bid	Jay Lohmann
XIV. President's Report	Wayne Johnston

*April 21 Minutes Only - Oral report on June 2 Meeting

attachment

cc: Don Wilson, KHA	Sherman A. Parks, Jr., KCA
Jerry Slaughter, KMS	Steering Committee
Carl Schmitthenner, KDA	Jack Roberts

J P H & W.
attm # 17
3-14-90



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G. Wayne Johnston
President

April 28, 1988

BLUE CROSS AND BLUE SHIELD BOARD AGENDA

ANNUAL MEETING -- THURSDAY, MAY 5, 1988

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Boulevard

BEGINNING AT 8:30 A.M.

	<u>INDEX #</u>
I. Election of Board of Directors	Vince Gillespie
II. Election of Officers	Wayne Johnston
III. Approval of Minutes of 3/17/87 Board Meeting	Chairman
IV. Appointments to Advisory Committees (Hospital, Medical, Dental, Subscriber)	Chairman
V. Grievance Procedures - Blue Select (Bill Pitsenberger)	1
VI. Management Report Highlights	2
a) External Affairs (John Knack)	
b) Internal Affairs (Tom Miller)	
VII. Report of 4/13/88 HMO Board Meeting	John Knack
VIII. Accountants Report Year Ending 12/31/87 (Tom Miller)	3
IX. First Quarter 1988 Budget Report (Tom Miller)	4
X. Proxy Report for - Kansas Group Life ASKI, HMO Kansas	Wayne Johnston
XI. Long Term Care Report	Terry Burton
XII. Role of Subsidiaries (Slide Presentation)	Bill Pitsenberger
XIII. Update on Building Project	Tom Miller
XIV. Nebraska Medicare "B" Bid	Tom Miller
XV. Update on Legislative Bills (Jack Roberts)	5
XVI. President's Report	Wayne Johnston

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

SPH + WJ
attm # 7
3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

March 10, 1988

BLUE CROSS AND BLUE SHIELD BOARD AGENDA
THURSDAY, MARCH 17, 1988

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Avenue

BEGINNING AT 8:30 A.M.

	<u>INDEX #</u>
I. Approval of Minutes of 12/17/87 Board Meeting	Vincent Gillespie
II. Bylaw Change	Bill Pitsenberger
III. Management Report Highlights	1
a) External Affairs	(John Knack)
b) Internal Affairs	(Tom Miller)
IV. Report on 1987 Actual Expenses Compared to 1987/1988 Budgets	(Tom Miller) 2
V. Semi-Annual Investment Transactions	(Tom Miller) 3
VI. Touche Ross Evaluation of Marketing Division	John Knack
VII. ASC (Ambulatory Surgery Centers) 1988 MAP's	(Adair) 4
VIII. Kansas Group Life Board Meeting (3/16/88)	Terry Burton
IX. MASK (Membership and Accounting System of Kansas) Presentation	Jim Brungardt
X. Building Project	Wayne Johnston
XI. Litigation	Bill Pitsenberger
XII. President's Report	Wayne Johnston

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

SPH + W
Attn # 7
3-14-90



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

March 3, 1983



Blue Shield
of Kansas

TO: BOTH EXECUTIVE COMMITTEES
FROM: Wayne Johnston
RE: A G E N D A -- Your Meeting - Thursday, March 10, 1983

RED COACH INN - 2020 West Crawford
(I-35 and Crawford) - SALINA

Beginning at 10:00 A.M. -- Bob O'Brien presiding

INDEX #

- | | | |
|--|-----------------|---------------------|
| I. Management Report Highlights | (Knute Kresie) | 1 |
| II. Report on 1982 Actual Expenses Compared to the 1982 and 1983 Budgets | (Tom Miller) | 2 |
| III. Legislative Activity | (Jack Roberts) | 3 |
| IV. McAuto Claims System | | Grant Vonderschmidt |
| V. New Provider Reimbursement Programs | (Marlon Dauner) | 4 |
| VI. President's Report | | Wayne Johnston |
| VII. HMO and Separate Corporation | | Fits/Dauner |

WJ/lou
attachments

cc: Both Boards
Steven Carter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Rate Review Committees
Gerald L. Goodell
Steering Committee
Bill Pitsenberger
Jack Roberts

*Group loss - Lawrence Topeka
[initials]
Competition
Group PPA memo
get back in the game*

*LPH + W
attn #9
3-14-90*



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

March 3, 1983



Blue Shield
of Kansas

TO: BLUE SHIELD EXECUTIVE COMMITTEE AND
BLUE CROSS EXECUTIVE COMMITTEE

FROM: Wayne Johnston

RE: A G E N D A -- Your Meeting - Thursday, March 10, 1983

RED COACH INN - 2020 West Crawford
(I-35 and Crawford) - SALINA

Immediately Following Joint Meeting -- Dr. Fransen
presiding

		<u>INDEX #</u>
I.	Report on Investment Committees (Tom Miller) Blue Cross <u>and</u> Blue Shield Fourth Quarter 1982	1
II.	Blue Shield Reputation for 1983 (Marlon Dauner)	2
III.	Blue Shield Dental Reputation for 1983 (Marlon Dauner)	3
IV.	Liaison Committee Reports (Marlon Dauner)	4
	a) Cardiology	
	b) Community Mental Health	
	c) Internal Medicine	
	d) Orthopedic	
	e) Pathology	
	f) Psychiatric	
	g) Radiology	
	h) Surgery	

WJ/lou
attachments

cc: Both Boards
Steven Carter, KMS
Don Wilson, Cheryl Jernigan, KHA
Rate Review Committees
Gerald L. Goodell
Steering Committee
Jack Roberts
Bill Pitsenberger

*LP # 25
3-14-90
Attn # 7 Page 27*



1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

May 5, 1983



Blue Shield
of Kansas

TO: BLUE CROSS AND BLUE SHIELD EXECUTIVE COMMITTEE
FROM: Wayne Johnston
RE: A G E N D A -- Your Meeting - THURSDAY - MAY 12, 1983
BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Immediately Following the Board Meeting
(Approximate starting time - 2:00 p.m.)

Doctor Fransen, presiding

	<u>INDEX #</u>
I. Nomination of Proxy for Kansas Group Insurance Services, Inc. (Terry Burton)	1
II. Appointment of Insurance Commissioner for Service of Process (Bill Pitsenberger)	2
III. Appointments to Fill Unexpired Term of Board Members	Doctor Fransen
IV. Central Processing Unit Acquisition	Jim Brungardt
V. Orthopedic Liaison Committee Report	3
VI. Proposed Travel Expense Guidelines for President and Board Members (Tom Miller)	4

WJ/lou
attachments

cc: Board of Directors
Don Wilson, KHA
Cheryl Jernigan, KHA
Steven Carter, KMS
Gerald L. Goodell
Rate Review Committees
Steering Committee, Pitsenberger, Roberts

*Attm #7
A.P. + W.
3-14-90
Page 28*



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

June 9, 1983



Blue Shield
of Kansas

TO: EXECUTIVE COMMITTEE
FROM: Wayne Johnston
RE: A G E N D A -- Your Meeting - Thursday, June 16, 1983

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M. - Dr. Fransen presiding

	<u>INDEX #</u>
I. Quarterly Management Reports (Knut Kresie)	1
II. Budget Report - 1st Quarter 1983 (Tom Miller)	2
III. Report of Annual Meeting - KGISI	Terry Burton
IV. Nomination of Proxy for HMO Kansas, Inc. (Pitsenberger)	3
V. Statement of Purpose -- (Wayne Johnston)) Environment/Assumptions/Objectives	4
VI. Professional Services Policies (Marlon Dauner)	
(a) Urology Liaison Committee	5
(b) Penile Prosthesis	6
(c) Standby Percutaneous Transluminal Coronary Angioplasty (PTCA)	7
(d) Biostater Glucose Controller	8
VII. Liaison Committee Reports (Marlon Dauner)	
(a) Anesthesia	9
(b) Dermatology	10
(c) Pediatrics	11
VIII. Progress Report on CAP (Competitive Allowance Prog) (Provider Reimbursement Program)	Wayne Johnston Marlon Dauner
IX. Proposed Travel Guidelines (Tom Miller)	12
X. President's Report	Wayne Johnston

WJ/lou
attachments

Dental Advisory Com.

cc: Board of Directors
KHA, KMS, Goodell
Rate Review Committees
Steering Committee
Pitsenberger, Roberts

*SPH + WJ
attor # 7
3-14-90
Page 30*



Blue Cross
of Kansas

July 15, 1983

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



Blue Shield
of Kansas

TO: EXECUTIVE COMMITTEE
FROM: Wayne Johnston
RE: A G E N D A -- YOUR MEETING - WEDNESDAY - JULY 20, 1983

Canterbury Inn - 5805 W. Kellogg
Wichita, Kansas - Phone: (316) 942-7911

6:00 P.M. -- SOCIAL - Abbey #4
6:30 P.M. -- DINNER - Abbey #4
7:30 P.M. -- MEETING - Abbey #3

	<u>INDEX #</u>
I. Approval of Loan to HMO Kansas, Inc.	1
II. Dental Advisory Committee	Doctor Fransen
III. Replacement on Medical Advisory Committee	Doctor Fransen
IV. Blue Cross/Shield Policies and Procedures -- Institutional Providers	2
V. Blue Cross/Shield Policies and Procedures -- Professional Providers	3
VI. Ambulance Services - Competitive Allowance Program	4
VII. Place of Service Allowance - Professional Providers	5

WJ/lou
attachments

cc: Board of Directors
Wilson and Jernigan, KHA
Steven Carter, KMS
Gerald L. Goodell
Steering Committee
Rate Review Committees
Pitsenberger, Roberts

SPA + W
attm. #7
3-14-90
Page 37



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

September 8, 1983



Blue Shield
of Kansas

TO: EXECUTIVE COMMITTEE

FROM: Wayne Johnston

RE: A G E N D A -- YOUR MEETING - THURSDAY - SEPTEMBER 15, 1983

Blue Cross and Blue Shield Building
1133 Topeka Avenue - Topeka, Kansas

BEGINNING AT 10:00 A.M. -- Dr. Fransen presiding

INDEX #

- I. Quarterly Management Reports (Knut Kresie) 1
- II. Report of Employee Compensation Committee (To be distributed at meeting) Peter Haas
- III. Report of State Subscriber Council (George Alden) 2
- IV. 1984 Planning Document (Mailed last week) Wayne Johnston
- V. First Six Months Operating Expense/Budget (Miller) 3
- VI. Blue Cross and Blue Shield 1984 Rate Filing (Miller) 4
- VII. Quarterly Investment Transactions (Tom Miller) 5
- VIII. Report on Medical Advisory Committee Doctor Fischer
- IX. Report on Dental Advisory Committee Doctor Cavanaugh
- X. Liaison Committee Reports (Marlon Dauner) 6
 - a) Pathology
 - b) Biostater Glucose Controller
- XI. Hospice Experiment (Marlon Dauner) 7
- XII. Proposed Amendment to Bylaws (Wayne Johnston) 8
- XIII. Progress Report on CAP Wayne Johnston
- XIV. President's Report Wayne Johnston

WJ/lou
attachments

cc: Board of Directors
Wilson and Jernigan, KHA
Steve Carter, KMS
Sherman Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Rate Review Committees
Pitsenberger and Roberts

*X Laser Photoregulation - place of service
X Cost Containment Committee allowances*

*SPH & CW
attm #7
3-14-90
Page 32*



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

October 27, 1983



Blue Shield
of Kansas

TO: BOARD OF DIRECTORS
FROM: Wayne Johnston
RE: A G E N D A ----- THURSDAY, NOVEMBER 3, 1983

Blue Cross and Blue Shield Building
12th and Topeka Avenue - Topeka

BEGINNING WITH LUNCH AT 11:45 A.M.

INDEX #

- | | | | |
|-------|---|------------------|---|
| I. | Request Approval of Minutes | (Wayne Johnston) | 1 |
| II. | Management Report Highlights | (Knut Kresie) | 2 |
| III. | Request Approval of Conflict of Interest Procedure | (Wayne Johnston) | 3 |
| IV. | Report on CAP (Competitive Allowance Program) | Wayne Johnston | |
| V. | Report on Data Processing System Development Projects | Jim Brungardt | |
| VI. | Report on National Long Range Business Strategy | Wayne Johnston | |
| VII. | Progress Report on HMO Kansas, Inc. | John Knack | |
| VIII. | President's Report | Wayne Johnston | |

WJ/lou
attachments

cc: Steven Carter, KMS
Don Wilson, Cheryl Jernigan, KHA
Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts
Bill Pitsenberger

S.P. H. H. H. H. H.
Attn: # 9
3-14-90
Page 33



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

001 2 1983



Blue Shield
of Kansas

October 27, 1983

TO: EXECUTIVE COMMITTEE

(Dr. Franssen, Bob O'Brien, Pete Haas, Dr. Fischer,
Leon Boor, Mary Bruner, Dr. Cavanaugh, Harold Dufek,
Vincent Gillespie, Dr. Mastio, Ed Miller, George Alden,
Lynn Lackey)

FROM: Wayne Johnston

RE: A G E N D A ----- THURSDAY, NOVEMBER 3, 1983

Blue Cross and Blue Shield Building
12th and Topeka Avenue - Topeka

BEGINNING AT 10:00 A.M.

		<u>INDEX #</u>
	<i>- Medical Advisory Committee</i>	
I.	Credentialing Procedure for Kansas Health Care Network (John Knack)	1
II.	Purchase of Additional Stock of HMO Kansas, Inc. (John Knack)	2
III.	Itinerant Surgery (Marlon Dauner)	3
IV.	Utilization Review (Marlon Dauner)	4

WJ/lou
attachments *I. Crest Bank*
VI. Dental Providers

cc: Board of Directors
Steven Carter, KMS
Cheryl Jernigan, KHA
Don Wilson, KHA
Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Bill Pitsenberger
Jack Roberts

SPHFW
attm # 7
3-14-90
Page 34



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

December 1, 1983



Blue Shield
of Kansas

TO: EXECUTIVE COMMITTEE
(Dr. Fransen, Bob O'Brien, Pete Haas, Dr. Fischer,
Leon Boor, Mary Bruner, Dr. Cavanaugh, Harold Dufek,
Vincent Gillespie, Dr. Mastio, Ed Miller, George Alden,
Lynn Lackey)

FROM: Wayne Johnston

RE: A G E N D A ----- THURSDAY, DECEMBER 8, 1983

Blue Cross and Blue Shield Building
1133 Topeka Avenue -- Topeka
BEGINNING AT 10:00 A.M.

INDEX #

- | | | | |
|------|--|---------------------|----------------|
| I. | Recommended 1984 Budget | (Tom Miller) | 1 |
| II. | Quarterly Investment Transactions | (Tom Miller) | 2 |
| III. | Report on Annual Program Conference and
Annual Meeting of Plans | | Wayne Johnston |
| IV. | Proposed Subsidiary Corporation | (Bill Pitsenberger) | 3 |
| V. | Enrollment Update | | Terry Burton |
| VI. | Replacement for Board Member | | Doctor Fransen |

WJ/lou
attachments

cc: Board of Directors
Steven Carter, KMS
Don Wilson, Cheryl Jernigan, KHA
Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Gerald L. Goodell
Steering Committee
Bill Pitsenberger
Jack Roberts


SPH+W.
attm. # 7
Page 35
3-14-90



Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000

Exec. Com Notebook



Blue Shield
of Kansas

March 8, 1984

TO: EXECUTIVE COMMITTEE (Fransen, O'Brien, Haas, Fischer, Boor, Bruner, Cavanaugh, Dufek, Gillespie, Mastio, Miller, Alden, Lackey)

FROM: Wayne Johnston

RE: A G E N D A -- Your Meeting - Thursday, March 15, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M.

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VIII.	Medical Advisory Committee	(Fischer)	6
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WJ/lou
attachments

cc: Board of Directors
Steven Carter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Bill Pitsenberger
Jack Roberts

SPH+W
Action #7
3-14-90
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Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



Blue Shield
of Kansas

May 3, 1984

TO: EXECUTIVE COMMITTEE (Fransen, O'Brien, Haas, Fischer,
Boor, Bruner, Cavanaugh, Dufek, Gillespie,
Mastio, Miller, Alden, Sweet)

FROM: Wayne Johnston

RE: A G E N D A -- Your Meeting - Thursday, May 10, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M.

Doctor Fransen presiding

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III. Report on Employee Comp. Committee (Pete Haas) (401 K Salary Deferral Program)	3
IV. Dental Advisory Committee (Dr. John Cavanaugh)	4
V. 1985 MAP Allowances	Marlon Dauner

WJ/lou
attachments

cc: Board of Directors
Steven Carter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Bill Pitsenberger
Jack Roberts

SPH + W
attm # 9
3-14-90
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1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



May 3, 1984

TO: BLUE CROSS AND BLUE SHIELD BOARD
FROM: Wayne Johnston
RE: A G E N D A -- Your Meeting - THURSDAY - MAY 10, 1984
BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning with LUNCH at NOON -- Dr. Fransen presiding

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- II. Approval of Prior Minutes (Wayne Johnston) 1
- III. Quarterly Management Graphs (Tom Miller) 2
- IV. Investment Comm. Actions/Transactions (Tom Miller) 3
- V. Accountants Report-Year Ending 12/31/83 (T. Miller) 4
- VI. Minutes-State Subscriber Council/Report (G. Alden) 5
- VII. Update on CAP Marlon Dauner
- VIII. Update on ADS Activity John Knack
- IX. Election of Officers/Executive Committee Chairman of Nominating Committee
- X. Board/Advisory Committee Appointments Robert J. O'Brien
- XI. President's Report Wayne Johnston

WJ/lou
attachments

cc: Don Wilson & Cheryl Jernigan, KHA
Steven Carter, KMS
Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Gerald L. Goodell
Steering Committee, Roberts

*DPH fws.
Attn #7
3-14-90
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Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



Blue Shield
of Kansas

June 7, 1984

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio,
Boor, Bruner, Cavanaugh, Dufek, Fischer,
Fransen, Gillespie, Miller, Alden, Sweet)

FROM: Wayne Johnston

RE: A G E N D A -- Your Meeting - Thursday, June 14, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M.

Robert O'Brien presiding

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| VII. | Statement of Purpose --
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WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts

*S P H & W
Attn. #9
3-14-90
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Blue Cross
of Kansas

July 11, 1984

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



Blue Shield
of Kansas

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio,
Boor, Bruner, Cavanaugh, Dufek, Fischer,
Fransen, Gillespie, Miller, Alden, Sweet)

FROM: Wayne Johnston

RE: A G E N D A -- Special Meeting - Wednesday, July 18, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M.

Robert O'Brien presiding

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| V. | Report on ASKI (Administrative Services
of Kansas, Inc.) Board Meeting | | Don Lynn |
| VI. | Organ Transplants | (Bill Pitsenberger) | 4 |
| | <i>Halstead Appeal</i> | | |

WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts

SPH + CW
Letter # 7
3-14-90
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Corporate Office (913) 232-1000
Customer Service Center (913) 232-1622, or
1-800-432-3990 (State Toll Free)



Blue Cross and Blue Shield
of Kansas

1133 Topeka Avenue
P.O. Box 239
Topeka, Kansas 66629

State Employees 1 (800) 332-0307
Plan 65 Claims (913) 232-1000
SWB Employees (913) 232-1727

September 6, 1984

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio, Boor, Bruner,
Cavanaugh, Dufek, Fischer, Fransen, Gillespie,
Miller, Alden, Sweet)

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - Thursday, September 13, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M. -- Adjourn -- 3:30 p.m.

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| VII. | Semi-Annual Investment Transactions (Tom Miller) | 5 |
| VIII. | Central Kansas Medical Center (Marlon Dauner) | 6 |
| IX. | Organ Transplant Rider (Bill Pitsenberger) | 7 |
| X. | Alternative Marketing Approaches | Marlon Dauner |

WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts

S. Parks
Att # 7
3-14-90 Page 41



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

November 8, 1984

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio, Boor, Bruner,
Cavanaugh, Dufek, Fischer, Fransen, Gillespie,
Miller, Alden, Sweet)

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - Thursday, November 15, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 10:00 A.M.

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| II. | Report of Medical Advisory Committee | (Dr. Fischer) | 2 |
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| VI. | Report of S.S.C. Meeting (9/14/84) | (George Alden) | 5 |
| VII. | Alternative Provider Contracts | | Marlon Dauner |
| VIII. | HMO Alternatives | | John Knack |

WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts

L. P. H. W.
Attm #9
3-14-90
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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

November 8, 1984

TO: BLUE CROSS AND BLUE SHIELD BOARD
FROM: Wayne Johnston
RE: A G E N D A -- Your Meeting - THURSDAY - NOVEMBER 15, 1984
BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning with LUNCH at NOON -- Bob O'Brien presiding

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- II. Management Report Highlights 2
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- III. Request Approval Conflict of Interest (Johnston) 3
- IV. 1985 Planning Document *see Planning Notebook* (Wayne Johnston) 4
- V. Update on CAP Marlon Dauner
- VI. Alternative Provider Contracts Marlon Dauner
- VII. ADS Activity John Knack
- VIII. President's Report Wayne Johnston

WJ/lou
attachments

cc: Don Wilson & Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Gerald L. Goodell
Steering Committee, Roberts

*SP #40
Att. #9
3-14-90*



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

December 6, 1984

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio, Boor, Bruner, Cavanaugh, Dufek, Fischer, Fransen, Gillespie, Miller, Alden, Sweet) copy: Waters

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, DECEMBER 13, 1984

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning at 10:00 A.M.

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III. Report on ASKI (Administrative Services of Kansas, Inc.) Meeting	Don Lynn
IV. HMO Alternatives	John Knack
V. President's Report	Wayne Johnston

WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Gerald L. Goodell
Steering Committee
Jack Roberts

*S.P.A. #20
Attn. #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

February 28, 1985

**TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio, Bruner, Cavanaugh,
Dufek, Fischer, Fransen, Gillespie, Miller, Alden, Sweet,
Waters) Copy: Boor**

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, MARCH 7, 1985

**BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning at 10:00 A.M.**

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| II. | Report on 1984 Actual Expenses
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| III. | Report on Investments/Committee Mtg. | (Miller) | 3 |
| IV. | Report on Cost Containment Committee Meeting | | Marlon Dauner |
| V. | Legislative Activity | | Jack Roberts |
| VI. | Dental Advisory Committee | (Cavanaugh) | 4 |
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| VIII. | Hospital Advisory Committee | (Waters) | ** |
| IX. | HMO Kansas, Inc. Activity and HMO Alternatives | | John Knack |
| X. | Choice Care Update | | John Knack |
| XI. | Election of State Subscriber Council Delegates | | Wayne Johnston |
| XII. | President's Report | | Wayne Johnston |

attachments

cc:	Board of Directors	Sherman A. Parks, Jr., KCA
	Jerry Slaughter, KMS	Carl Schmitthenner, KDA
	Don Wilson, KHA	Steering Committee
	Cheryl Jernigan, KHA	Jack Roberts

**To be mailed later or handed out at meeting

*SPH + w
attm #9
3-14-90 Page 45*



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

May 2, 1985

TO: BLUE CROSS AND BLUE SHIELD BOARD

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, MAY 9, 1985

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning with LUNCH at NOON -- O'Brien presiding

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IV. Ratification of Actions of Investment Committee and Investment Agent for 1984	(Tom Miller) 3
V. Accountants Report-Year Ending 12/31/84	(Tom Miller) 4
VI. State Subscriber Council Report	(George Alden) 5
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IX. HMO Kansas Update	Marlon Dauner
X. Election-Officers/Executive Committee	Chairman, Nominating Comm.
XI. Appointments-Board Committees/Advisory Committees	Chairman
XII. President's Report	Wayne Johnston

WJ/lou
attachments

cc: Don Wilson, Cheryl Jernigan, KHA
Jerry Slaughter, KMS; Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA; Steering Committee; Jack Roberts

*Note 12/13/84 minutes attached to this agenda item.

LPH + 20
attm #9
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

MA-5

May 2, 1985

G. Wayne Johnston
President

TO: EXECUTIVE COMMITTEE (O'Brien, Haas, Mastio, Bruner, Cavanaugh,
Dufek, Fischer, Fransen, Gillespie, Miller, Alden, Sweet,
Waters) Copy: Boor

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, MAY 9, 1985
BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning at 10:00 A.M.

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- I. Subsidiary Proxies Wayne Johnston
 - a) KGISI
 - b) ASKI
 - c) HMO Kansas, Inc.
- II. Utilization Review Appeals (Marlon Dauner) 1
 - a) Lawrence Memorial Hospital
 - b) St. Francis Boys' Home
- III. Life Insurance Company Development (Terry Burton) 2
- IV. Future Directions Wayne Johnston

WJ/lou
attachments

cc: Board of Directors Sherman A. Parks, Jr., KCA
 Jerry Slaughter, KMS Carl Schmitthenner, KDA
 Don Wilson, KHA Steering Committee
 Cheryl Jernigan, KHA Jack Roberts

AP: HFW
attch. #7
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3-14-90



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

June 6, 1985

G. Wayne Johnston
President

TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Bruner, Dufek, Fischer, Miller, Waters, Wells,
O'Brien, Alden, Sweet,) copy: Boor

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, JUNE 13 1985
BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning at 9:00 A.M.

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- II. Report of Annual Meetings) Terry Burton
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c) HMO
- III. Medical Advisory Committee Meeting (Dr. Fischer) Hand Out
- IV. Hospital Advisory Committee Meeting (Marlon Dauner) Hand Out
- V. Dental Advisory Committee Meeting (Dr. James Alley) Oral Report
- VI. Annual Review of MAPS Marlon Dauner
- VII. Statement of Purpose (Wayne Johnston) 2
Environment/Assumptions/Objectives (Marlon Dauner/Tom Miller)
- VIII. Choice Care Marlon Dauner
- IX. New Provider Facilities (Marlon Dauner) 3

WJ/lou
attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA

Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Steering Committee
Jack Roberts

SPH4W
attm. #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

July 11, 1985

G. Wayne Johnston
President

**TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Bruner, Dufek, Fischer, Miller, Waters, Wells,
O'Brien, Alden, Sweet,) copy: Boor**

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, JULY 18 1985

**HILTON AIRPORT INN
2098 Airport Road - WICHITA**

Beginning at 9:30 A.M.

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II. 1986 Hospital MAP's	Marlon Dauner
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IV. TMJ Services (Marlon Dauner)	2
V. State Employee Group U.R. Services	Marlon Dauner
VI. Choice Care	Marlon Dauner

attachments

**cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA**

**Sherman A. Parks, Jr., KCA
Carl Schmitthener, KDA
Steering Committee
Jack Roberts**

*S. Parks
attn #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

September 11, 1985

G. Wayne Johnston
President

TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Bruner, Dufek, Fischer, Miller, Waters, Wells,
O'Brien, Alden, Sweet,) copy: Boor

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, SEPTEMBER 19 1985

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 9:00 A.M.

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IV. First Six Months Operating Expense/Budget	3
(Tom Miller)	
V. 1986 Rates and Projections	4
(Tom Miller)	
VI. Semi-Annual Investment Transactions	5
(Tom Miller)	
VII. Executive Session	Wayne Johnston

attachments

cc: Board of Directors	Sherman A. Parks, Jr., KCA
Jerry Slaughter, KMS	Carl Schmitthenner, KDA
Don Wilson, KHA	Steering Committee
Cheryl Jernigan, KHA	Jack Roberts

*SPH + W
attm #7*

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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

October 30, 1985

TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Bruner, Dufek, Fischer, Miller, Waters, Wells,
O'Brien, Alden, Sweet,) copy: Boor

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, NOVEMBER 7, 1985

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 8:30 A.M.

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- I. Non-Enforcement of "Most Favored Nations Clause" (Bill Pitsenberger) 1
- II. Report of Hospital Advisory Committee Charles Waters
- III. Report of Medical Advisory Committee Dr. Rex Fischer
- IV. Report - State Subscriber Council Meeting (George Alden) 2
- V. Election of State Subscriber Council Delegates Wayne Johnston
- VI. Update - (a) KGISI, (b) Life Insurance Company Terry Burton
- VII. Investments (Bill Pitsenberger) 3
- VIII. Corporate Structure (Permissive Legislation) (Johnston) 4
- IX. Board Size and Composition (Wayne Johnston) 5
(Revisions to Bylaws)
- X. Update (a) HMO, (b) PPO John Knack

attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA

Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Steering Committee
Jack Roberts

A. PHTW
3-14-90
attm #7
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

November 27, 1985

TO: BLUE CROSS AND BLUE SHIELD BOARD

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, DECEMBER 5, 1985

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning with LUNCH at NOON -- Peter Haas, presiding

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| IV. | Corporate Structure (Permissive Legislation) | (Johnston) | 3 |
| V. | Board Size and Composition | (Wayne Johnston) | 4 |
| VI. | Report on PPO Activity | | John Knack |
| VII. | Report on HMO Kansas | | John Knack |
| VIII. | Report on KGISI and Kansas Group Life Insurance Co. | | Terry Burton |
| IX. | President's Report | | Wayne Johnston |

WJ/lou
attachments

cc: Don Wilson, Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Steering Committee; Jack Roberts

SPAW
attch. #7
B-14-90

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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

November 27, 1985

G. Wayne Johnston
President

TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Bruner, Dufek, Fischer, Miller, Waters, Wells,
O'Brien, Alden, Sweet,) copy: Boor

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, DECEMBER 5, 1985

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka

Beginning at 8:30 A.M.

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III.	Report of Medical Advisory Committee (Dr. Fischer) (Meeting of October 31, 1985)	Hand Out
IV.	Report of ASKI Board Meeting of 11/18/85 (Don Lynn)	3
V.	Replace Chuck Waters on Executive Committee	Wayne Johnston
VI.	HCA/Wesley Lawsuit	Wayne Johnston

attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA

Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Steering Committee
Jack Roberts

SPH + W
Attn #9
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

February 27, 1986

**TO: EXECUTIVE COMMITTEE (Haas, Mastio, Gillespie, Alley,
Boor, Bruner, Dufek, Fischer, Miller, Wells,
O'Brien, Alden, Sweet,)**

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, MARCH 6, 1986

BLUE CROSS AND BLUE SHIELD BUILDING
1133 Topeka Avenue - Topeka
Beginning at 10:00 A.M.

		<u>INDEX #</u>
I.	Management Report Highlights	1
	(1) Internal Affairs	Miller
	(2) External Affairs	Dauner
II.	Report on 1985 Actual Expenses Compared to Budget	Miller 2
III.	Report on Investments & Committee Meeting	Miller 3
IV.	Legislative Activity (National/Local)	Wayne Johnston
V.	Board Composition (Bylaws, Nominating Committee, Timetable, etc.)	Johnston 4
VI.	Report of Dental Advisory Committee (2/20)	Dr. James Alley
VII.	Utilization Review Activities	Dauner 5
VIII.	Corporate Policies and Procedures	Dauner 6
IX.	PC/TC -- Hospital Policies and Procedures	Dauner 7
X.	KGISI and Life Insurance Company Report	Terry Burton

attachments

cc: Board of Directors
Jerry Slaughter, KMS
Don Wilson, KHA
Cheryl Jernigan, KHA

Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Steering Committee
Jack Roberts

*SPH + w
attm #7*

3-14-90 Page 54



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P. O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

May 8, 1986

TO: BLUE CROSS AND BLUE SHIELD BOARD

FROM: Wayne Johnston

RE: A G E N D A -- Meeting - THURSDAY, MAY 15, 1986

BLUE CROSS/SHIELD/HMO/LIFE BUILDING
29th and Topeka Avenue
BEGINNING AT 10:00 A.M.

	<u>INDEX #</u>
I. Appointments to Advisory Committees	Peter Haas
II. Election of Officers	Wayne Johnston
III. Approval of Prior Minutes	(Wayne Johnston) 1
IV. Management Report Highlights	2
(1) External Affairs	(Marlon Dauner)
(2) Internal Affairs	(Tom Miller)
V. Ratification of Actions of Investment Committee/Investment Agents 1985	(Tom Miller) 3
VI. Accountants Report Year Ending 12/31/85	(Tom Miller) 4
VII. Report of April 3 Medical Adv. Committee	(Dr. Fischer) 5
VIII. First Quarter 1986 Budget Report	(Tom Miller) 6
IX. Policy Changes-Coding Clarifications	(Marlon Dauner) 7
X. State Subscriber Council	(Floyd Sweet) 8
XI. Legislative Report	Wayne Johnston
XII. Cushing Memorial Hospital	(Marlon Dauner) 9
XIII. Proxies for Subsidiary Corporations	Wayne Johnston
XIV. President's Report	Wayne Johnston

attachments

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*S PH + W
attn #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 • 913-255-4600

G. Wayne Johnston
President

A G E N D A

BLUE CROSS AND BLUE SHIELD BOARD -- THURSDAY, JULY 17, 1986

BLUE CROSS/SHIELD/HMO/LIFE BUILDING -- 29th and Topeka Avenue

BEGINNING AT 8:30 A.M.

INDEX #

Executive Session

- I. Update on HCA/Wesley Lawsuit Bill Pitsenberger
- II. Employee Indemnification Bill Pitsenberger
- III. Directors' Fee Wayne Johnston

Regular Session

- IV. Report on Dental Advisory Committee ^{Bruce Adair} (~~Marlon Dauner~~) 1
- V. Report on Medical Advisory Committee (Doctor Fischer) 2
- VI. Report on Hospital Advisory Committee (Leon Boor) 3
- VII. Report on Cost Containment Committee ^{For Marley} (~~Marlon Dauner~~) 4
- VIII. 1987 MAP's ^{Bruce Adair} (~~Marlon Dauner~~) 5
- IX. 1987 Policies and Procedures ^{Bruce Adair} (~~Marlon Dauner~~) 6
- X. "All Blue" Program (John Knack) 7
- XI. Choice Care Network ^{Bruce Adair} ~~Marlon Dauner~~
- XII. Cushing Memorial Hospital Bruce Adair
- XIII. State Employee Group John Knack
- XIV. Bylaw Revision (State Sub. Council) (Pitsenberger) 8
- XV. Report on Life Company/Agency Boards Terry Burton
- XVI. Report on HMO Kansas Board Meeting John Knack
- XVII. Rate Change Authority - Finance Committee Tom Miller
- XVIII. President's Report Wayne Johnston
- ~~XIX.~~ ^{Bruce Adair review} attachments ^{For Marley}

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

SPH+ed
Altman #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

September 11, 1986

A G E N D A

BLUE CROSS AND BLUE SHIELD BOARD

THURSDAY, SEPTEMBER 18, 1986

BLUE CROSS/SHIELD/HMO/LIFE BUILDING -- 29th and Topeka Avenue

BEGINNING AT 10:00 A.M.

INDEX #

I.	HCA/Wesley Lawsuit		Wayne Johnston
II.	Enrollment Report (Boeing, Choice Care, State, HMO)	^{SWB} ↑	John Knack
III.	Management Report Highlights		1
	a) Internal Affairs	Tom Miller	
	b) External Affairs	John Knack	
IV.	1987 Planning Document	Wayne Johnston	2
	a) Statement of Purpose		
	b) Planning Environment-Assumptions		
	c) Corporate Objectives		
	d) Action Plans		
V.	First 6 Months Operating Expense/Budget (Tom Miller)		3
VI.	1987 Rate Filing	(Tom Miller)	4
VII.	Semi-Annual Investment Transactions	(Tom Miller)	5
VIII.	Report of Compensation Committee	(Hand Out)	Tom Miller Harold Dufek
IX.	Board Level Appeals	(Hand Out)	Ron Morley
X.	Conflict of Interest Procedure	(Wayne Johnston)	6
XI.	President's Report		Wayne Johnston

attachments

cc | Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*LPH+W
att #7
3-14-90*



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

December 4, 1986

A G E N D A
BLUE CROSS AND BLUE SHIELD BOARD

THURSDAY, DECEMBER 11, 1986

BLUE CROSS/SHIELD AND HMOK BUILDING -- 29th and Topeka Avenue
BEGINNING AT 10:00 A.M.

		<u>INDEX #</u>
I.	Management Report Highlights	
	a) External Affairs	(John Knack) 1
	b) Internal Affairs	(Tom Miller)
II.	Litigation	Bill Pitsenberger
III.	Recommended 1987 Budget	(Tom Miller) 2
IV.	1987 Rates	Tom Miller
V.	Bylaw Amendment (Re: Quorum)	(Bill Pitsenberger) 3
VI.	Report of Dental Advisory Comm. (10/16)	(Doctor Alley) 4
VII.	Report of Medical Advisory Comm. (11/20)	Bruce Adair
VIII.	Report of Subscriber Advisory Comm. (9/19)	(Floyd Sweet) 5
IX.	Report of ASKI Board Meeting (12/4)	Don Lynn
X.	Report on HMOK Board Meetings (10/14/86 and 12/3/86)	John Knack
XI.	Report on KGL Board Meeting (11/13/86)	Terry Burton
XII.	President's Report	Wayne Johnston

attachments

cc:	Don Wilson, KHA	Sherman A. Parks, Jr., KCA
	Jerry Slaughter, KMS	Steering Committee
	Carl Schmitthenner, KDA	Jack Roberts

LPH+W
Attn #7
3-14-90
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**Blue Cross and Blue Shield
of Kansas**

1133 TOPEKA AVENUE • P O BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

February 26, 1987

A G E N D A

BLUE CROSS AND BLUE SHIELD BOARD

THURSDAY, MARCH 5, 1987

BLUE CROSS/SHIELD AND HMOK BUILDING -- 29th and Topeka Avenue

BEGINNING AT 9:00 A.M.

INDEX #

I.	Approval of Previous Minutes		Vincent Gillespie
II.	Advisory Committee Appointments		Wayne Johnston
III.	Management Report Highlights		
	a) External Affairs	(John Knack)	1
	b) Internal Affairs	(Tom Miller)	
IV.	Medicare Update		Tom Miller
V.	Report on 1986 Actual Expenses Compared to 1986/1987 Budgets	(Tom Miller)	2
VI.	Report on Investments/Committee Mtg.	(Tom Miller)	3
VII.	Report of 11/20 Medical Adv. Comm.	(Dr. Fischer)	4
VIII.	Report of 12/18 Hospital Adv. Comm.	(Leon Boor)	5
IX.	Report on Life Board Meeting (3/5/87)		Terry Burton
X.	a) Outpatient Psychiatric		John Knack
	b) Prophylactic Dental Care/Radiation Therapy		
XI.	Recommendations-Choice Care Prog. - 1988	(John Knack)	6
XII.	Legislative Activity		Wayne Johnston
XIII.	SRO (Self-Referral Option)		John Knack
XIV.	Building Project		Tom Miller
XV.	President's Report		Wayne Johnston

attachments.

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

D P How
Attn. #9
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

June 23, 1987

A G E N D A
BLUE CROSS AND BLUE SHIELD BOARD
TUESDAY, JUNE 30, 1987

BLUE CROSS/SHIELD AND HMOK BUILDING -- 29th and Topeka Avenue
BEGINNING AT 11:30 A.M. (With Lunch)

	<u>INDEX #</u>
I. Approval of Minutes of 5/14/87 Board Meeting	Vincent Gillespie
II. Appoint Building Committee	Vincent Gillespie
III. State Bid	John Knack
IV. Litigation	Bill Pitsenberger
V. Provider Appeals	Ron Morley
VI. Authorization to Develop Benefit Exclusion Riders	Ron Morley
VII. Future Health Care Costs	Wayne Johnston
VIII. Report on 6/11/87 Medical Advisory Committee Mtg.	Dr. Rex Fischer
IX. Report on 6/18/87 Hospital Advisory Committee Mtg.	Leon Boor
X. Report on 6/25/87 Dental Advisory Committee Mtg.	Dr. James Alley
XI. Report of Cost Containment Committee 6/30/87 Mtg.	Ron Morley
XII. 1988 CAP MAP's (Bruce Adair)	1
a) Hospitals	
b) Professional Providers	
c) Dentists	
XIII. 1988 CAP Policies/Procedures Institutional and Professional (Bruce Adair)	2
XIV. 1988 Choice Care Contract and Policies and Procedures (Bruce Adair)	3

attachments

cc: Don Wilson, KHA	Sherman A. Parks, Jr., KCA
Jerry Slaughter, KMS	Steering Committee
Carl Schmitthenner, KDA	Jack Roberts

*SPH + W
Att. #7
3-14-90*



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 [913-295-4600]

G. Wayne Johnston
President

September 3, 1987

BLUE CROSS AND BLUE SHIELD BOARD AGENDA
THURSDAY, SEPTEMBER 10, 1987

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Avenue

BEGINNING AT 8:30 A.M. TO 3:00 P.M.

		<u>INDEX #</u>
I	Changes in Articles of Incorporation (Pitsenberger)	1
II	Approval of Minutes of 6/30/87 Board Meeting	Vincent Gillespie
III	Management Report Highlights	2
	a) External Affairs	(John Knack) Mike
	b) Internal Affairs	(Tom Miller)
IV	1988 Planning Document (^{See} Notebook)	(Wayne Johnston) 3
V	New Products (Drugs, Vision Care, Long Term Care)	Mike John Knack
VI	CAP and Choice Care Contracts	Bruce John Knack
VII	1st Six Months Expense/Budget 1987	(Tom Miller) 4
VIII	1988 Rate Filing	(Tom Miller) 5
IX	Semi-Annual Investment Transactions	(Tom Miller) 6
X	Provider Appeals	(Ron. Morley) (Hand Out)
XI	Report on 7/30/87 ASKI Board Meeting	Don Lynn
XII	Presentation on Paperless Claims	Mike Rooney
XIII	Report of July 16 Life Board Meeting	Terry Burton
XIV	Report of July 15 HMO Board Meeting	C. Barnes or Wayne John Knack
XV	Resolution - Bank IV	(Pitsenberger) 7
XVI	Report of Compensation Committee	(Tom Miller) (Hand Out)
XVII	President's Report	Wayne Johnston

attachments

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*L. P. W.
attm #9
3-14-90
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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

December 8, 1987

BLUE CROSS AND BLUE SHIELD BOARD AGENDA
THURSDAY, DECEMBER 17, 1987

BLUE CROSS/SHIELD BUILDING -- 29th and Topeka Avenue

BEGINNING AT 8:30 A.M.

		<u>INDEX #</u>
I	Approval of Minutes of 09/10/87 Board Meeting	Vincent Gillespie
II	Report on State Group	Wayne Johnston
II	Management Report Highlights	1
	a) External Affairs	(John Knack)
	b) Internal Affairs	(Tom Miller)
III	Recommended 1988 Budget	(Tom Miller) 2
IV	Rates and Medicare Program Changes	Tom Miller
V	Subscriber Advisory Meeting (10/2/87)	(Floyd Sweet) 3
VI	Hospital Advisory Meeting (10/15/87)	(Leon Boor) 4
VII	Dental Advisory Meeting (10/29/87)	(Dr. Alley) 5
VIII	Medical Advisory Meeting (11/12/87)	(Dr. Fischer) 6
IX	HMO Kansas Board Meeting (9/23/87 and 12/2/87)	John Knack
X	Life Board Meeting (November 12, 1987)	Terry Burton
XI	ASKI Board Meeting (December 10, 1987)	Don Lynn
XII	Conflict of Interest Opinion Letter	(Pitsenberger) 7
XIII	Conflict of Interest Resolution	(Pitsenberger) 8
XIV	Lending Resolution - Bank IV	(Pitsenberger) 9
XV	Chiropractic Liaison Committee Mtg.	(Ron Morley) 10
XVI	Final Provider Appeals	(Ron Morley) 11
XVII	Utilization Analysis Presentation	Harold Thurman
XIX	Board Building Committee Report (10/9/87)	Tom Miller
XX	President's Report	Wayne Johnston

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Carl Schmitthenner, KDA

Sherman A. Parks, Jr., KCA
Steering Committee
Jack Roberts

*J PH + w
Attm # 9
3-14-90
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Blue Cross and Blue Shield
of Kansas

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Carry the Caring Card

G. Wayne Johnston
President and
Chief Executive Officer

February 6, 1990

TO: BLUE CROSS AND BLUE SHIELD
BOARD OF DIRECTORS

FROM: Louise Lemons

RE: BLUE CROSS AND BLUE SHIELD BOARD MINUTES
DECEMBER 14, 1989

Attached is a copy of the minutes of the Blue Cross and Blue Shield Board meeting held on December 14, 1989. A copy of Wayne's presentation at that meeting is attached to the minutes.

The next meeting of the Blue Cross and Blue Shield Board will be on Thursday, March 22, 1990.

lou
attachment

cc: Mike Unrein, Outside Counsel
Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Kelly Waldo, KCA
Carl Schmitthenner, KDA
BC/BS Board Advisory Committees
Steering Committee
Jack Roberts, Graham Bailey,
Mary Betzen, Carla Deckert

*S. P. H. 4/18
Attn # 7
3-14-90*

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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President and
Chief Executive Officer

Carry the Caring Card.

October 17, 1989

TO: BLUE CROSS AND BLUE SHIELD
BOARD OF DIRECTORS

FROM: Louise Lemons

RE: MINUTES OF THE SEPTEMBER 14, 1989 BLUE CROSS
AND BLUE SHIELD BOARD

Attached are the minutes of the Blue Cross and Blue Shield Board meeting held September 14, 1989.

lou
attachment

cc: Mike Unrein, Outside Counsel
Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Kelly Waldo, KCA
Carl Schmitthenner, KDA
BC/BS Board Advisory Committees
Steering Committee
Jack Roberts, Graham Bailey,
Mary Betzen, Carla Deckert

*APHFW
attm #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

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Carry the Caring Card.

G. Wayne Johnston
President and
Chief Executive Officer

July 14, 1989

**TO: BLUE CROSS AND BLUE SHIELD
BOARD OF DIRECTORS**

FROM: Louise Lemons

RE: BC/BS BOARD MINUTES - JUNE 15, 1989

Attached are the minutes of the Blue Cross and Blue Shield Board meeting held June 15, 1989. At that meeting, Wayne Johnston presented a paper, "Looking Ahead to the 1990's". Copies of the text of that presentation are attached to the minutes for the Board members and Steering Committee members only.

The State Employee Group Insurance Program was let for bids again this year and Blue Cross and Blue Shield of Kansas was the only company that bid on the health coverage portion of the program. There were some other bidders (although not many) for the dental, HMO and prescription drug portions of the State program.

lou
attachments

cc: Mike Unrein, Outside Counsel
Don Wilson/Mike Mense, KHA
Jerry Slaughter, KMS
Executive Director, KCA
Carl Schmitthenner, KDA
BC/BS Board Advisory Committees
Steering Committee
Jack Roberts, Graham Bailey,
Mary Betzen, Carla Deckert

*LPH + W
attm #9
3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President and
Chief Executive Officer

June 1, 1989

TO: BLUE CROSS AND BLUE SHIELD
BOARD OF DIRECTORS

FROM: Louise Lemons

RE: BC/BS BOARD MINUTES - MAY 4, 1989

Attached are the minutes of the annual meeting of the Blue Cross and Blue Shield Board held May 4, 1989.

A summary of Wayne Johnston's presentation "The Future of Health Care" is included as part of the minutes and a hard copy set of the slides used in this presentation are attached to the minutes.

Also enclosed is a list of the current Board members. I will be sending lists of the Advisory Committee members to you shortly.

lou
attachments

cc: Mike Unrein, Outside Counsel
Don Wilson and Mike Mense, KHA
Jerry Slaughter, KMS
Executive Director, KCA
Carl Schmitthenner, KDA
BC/BS Board Advisory Committees
Steering Committee
Jack Roberts, Graham Bailey,
Mary Betzen, Carla Deckert

J. P. H. + W
Attn #7
3-14-90
Page 67



Wayno

Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President and
Chief Executive Officer

April 4, 1989

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BLUE CROSS AND BLUE SHIELD BOARD MINUTES
MARCH 9, 1989

Attached are the minutes of the meeting of the Blue Cross and Blue Shield Board of Directors' meeting held March 9, 1989.

There are two attachments to these minutes --

- 1) Since the Resolution regarding the tenure of members of the Advisory Committees (Subscriber; Hospital; Medical & Dental) was fairly lengthy, it is attached this as Exhibit "A".
- 2) The Medical Advisory Committee minutes of February 2, 1989 that were included with the March 9th Board agenda were, in essence, a draft. A copy of the "final" minutes of that meeting are attached as Exhibit "B".

lou
attachments

cc: Mike Unrein, Outside Counsel
Don Wilson and Mike Mense, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthener, KDA
Board Advisory Committees
Steering Committee
Jack Roberts, Graham Bailey,
Carla Deckert, Mary Betzen

SPH+W
attm #7
3-14-90
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Blue Cross and Blue Shield
of Kansas



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G. Wayne Johnston
President and
Chief Executive Officer

January 18, 1989

TO: BLUE CROSS AND BLUE SHIELD
BOARD OF DIRECTORS

FROM: Louise Lemons

RE: BOARD MINUTES - DECEMBER 15, 1988

Attached are the minutes of the Blue Cross and Blue Shield Board meeting held on December 15, 1988.

lou
attachment

cc: Steering Committee
Jack Roberts
Mike Unrein, Outside Counsel
Don Wilson, Mike Mense, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
Vincent Gillespie
Susan Rowell, Mary Betzen

L. P. H. W.
Attn #7
3-14-90
Page 69



Blue Cross and Blue Shield
of Kansas



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G. Wayne Johnston
President and
Chief Executive Officer

October 10, 1988

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: CORRECTIONS - JUNE 16, 1988 BLUE CROSS AND
BLUE SHIELD BOARD MEETING

As requested at the September 15, 1988 Board meeting, two motions from the June 16 meeting were reworded for clarification, as well several other corrections or clarifications. Please note these do not constitute any change in action, merely a clearer (hopefully) understanding of the intent.

Those clarifications/corrections have been made, and for your information, I have attached the corrected pages for the June 16th meeting. Where corrections were made, the old language has been lined out and the new language underscored. (Please note, I ran these pages identical in numbering to the June minutes. Some of the "flip sides" may not have had corrections. Pages attached are 9 through 14 - 17/18 and 25/26, so if reading for continuity on the last two pages, you will need to refer back to the original June minutes.)

In regard to the clarification of the two specific motions on page 17 and 18 of the June meeting, the new wording is contained in the September 15, 1988 minutes, but not repeated here. I did it that way so the pages would "match up" and you could insert these pages in your June minutes if you so desire.

lou
attachment

cc: Mike Unrein, Outside Counsel
Don Wilson and Mike Mense, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Board Advisory Committees
Steering Committee
Jack Roberts, Susan Rowell,
Carla Deckert

*L. P. H. W. S.
attch #7*

3-14-90 Page 70



Blue Cross and Blue Shield
of Kansas



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G. Wayne Johnston
President and
Chief Executive Officer

July 22, 1988

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BC/BS BOARD MINUTES - JUNE 16, 1988

Attached are the minutes of the June 16, 1988 meeting of the Blue Cross and Blue Shield Board of Directors.

Enclosed is the "Health Hints" monthly publication which the Board indicated they would like to see each month. I have also enclosed the July/August 1988 issue of "Plan Talk", a publication for all employees, for your special interest. If you look closely, I think you will recognize the young man on the front cover.

The next meeting of the Blue Cross and Blue Shield Board is scheduled for Thursday, September 15, 1988. I will be sending a notice and card later.

(For the four of you who were absent at the last meeting, I have enclosed several items which were handed out at the Board meeting.)

lou
attachment

cc: Mike Unrein, Outside Counsel
Don Wilson and Mike Mense, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Board Advisory Committees
Steering Committee
Jack Roberts, Susan Rowell,
Carla Deckert

L P HAW
Letter #7
3-14-90
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Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

June 2, 1988

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BOARD MINUTES - MAY 5, 1988

Attached are the minutes of the May 5, 1988 Annual Meeting of the Blue Cross and Blue Shield Board.

Our next meeting will be coming up shortly - Thursday - June 16 - 8:30 a.m. I have cards back from most of you....See you then.

lou
attachment

cc: Mike Unrein, Outside Counsel
Don Wilson and Mike Mense, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Board Advisory Committees
Steering Committee
Jack Roberts, Susan Rowell, Carla Deckert

Wayne

LPH+W
Attn #7
3-14-90
Page 8 of 12



Blue Cross and Blue Shield
of Kansas

1133 TOPEKA AVENUE • P.O. BOX 239 • TOPEKA, KANSAS 66629 • 913-295-4600

G. Wayne Johnston
President

April 11, 1988

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BOARD MINUTES - MARCH 17, 1988

Enclosed are the minutes of the March 17, 1988 Blue Cross and Blue Shield Board meeting.

See you all on May 5.

lou
attachment

cc: Steering Committee
Jack Roberts, Susan Rowell
Mike Unrein, Outside Counsel
Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Board Advisory Committees

LPH+WS
Attn #7
3-14-90

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Blue Cross
of Kansas

1133 Topeka Avenue • P.O. Box 239 • Topeka, Kansas 66629
(913) 232-1000



Blue Shield
of Kansas

Bd

June 14, 1983

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Wayne Johnston
RE: 1) MINUTES OF THE MAY 12, 1983 MEETINGS
2) "FYI" PUBLICATION

Attached are the minutes of the first meeting of the consolidated Board and Executive Committee held on May 12, 1983. The attendance at the Board meeting was high and this pleases me very much.

Enclosed is a quarterly publication entitled "FYI" published by the Provider Relations Department of Blue Cross and Blue Shield which is sent to hospitals. I thought you would be interested in this issue since it contains a good condensed version of CAP (Competitive Allowance Program). Additional copies of this publication are available.

WJ/lou
attachments

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Steven Carter, KMS
State Subscriber Council
Rate Review Committees
Gerald L. Goodell
Steering Committee
Bill Pitsenberger
Jack Roberts

*AP 440
attm #7
3-14-90
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Corporate Office (913) 232-1000
Customer Service Center (913) 232-1622 or
(In-State Toll Free) 1 (800) 432-3990



Blue Cross and Blue Shield
of Kansas

1133 Topeka Avenue
P.O. Box 239
Topeka, Kansas 66629

State Employees
Plan 65 Claims
SWB Employees

1 (800) 332-0307
(913) 232-1000
(913) 232-1727

June 5, 1984

TO: BOARD OF DIRECTORS

FROM: Wayne Johnston

RE: 1) EXECUTIVE COMMITTEE AND BOARD MINUTES
2) VARIOUS BOARD AND ADVISORY COMMITTEE LISTS

Enclosed are the minutes of the May 10, 1984 meeting of the Executive Committee and the Board of Directors.

Most of you probably have read by now that Blue Cross and Blue Shield were successful in enrolling the State Employee Group for another contract year. Although a new group of state officials were responsible for making this decision, we were successful only after many hours of negotiation.

For you information, attached to this memo are the following lists:

- 1) Board of Directors for 1984-1985.
- 2) The Executive Committee members, their addresses and phone numbers.
- 3) The Board Committees.
- 4) Members of the Hospital Advisory Committee
Medical Advisory Committee
Dental Advisory Committee

WJ/lou
attachments/enclosures

c: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA

Gerald L. Goodell
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

SPH & 25.
atten #7
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Blue Cross and Blue Shield
 of Kansas

1133 Topeka Avenue

P.O. Box 239

Topeka, Kansas 66629

July 3, 1984

TO: BOARD OF DIRECTORS
 FROM: Louise Lemons
 RE: EXECUTIVE COMMITTEE MINUTES - JUNE 14, 1984 MEETING

Attached are the minutes of the June 14, 1984 meeting of the Executive Committee. Please note that the minutes of the Cost Containment Committee have also been attached for additional information and interest.

If you retained the roster of the members of the Advisory Committees sent with the May 10 minutes, please note the following additions which now complete the membership on these two committees bringing the total number to fifteen:

Dental Advisory Committee

Larry R. Jones, D.D.S. (General Dentistry)
 1148 S. Hillside
 Wichita, Kansas 67211

(Phone: 316 - 684-7531)

Medical Advisory Committee

Kirk W. Wanless, M.D. (Otorhinolaryngology)
 1424 West Eighth
 Topeka, Kansas 66606

(Phone: 913 - 232-8188)

WJ/lou
 attachment

c: Don Wilson, KHA
 Cheryl Jernigan, KHA
 Jerry Slaughter, KMS
 Sherman Parks, Jr., KCA
 Carl Schmitthenner, KDA

Gerald L. Goodell
 Advisory Committees
 State Subscriber Council
 Steering Committee
 Jack Roberts

SPH+WS
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3-14-90
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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

October 17, 1984

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE MINUTES - SEPTEMBER 13, 1984

Attached are the minutes of the September 13, 1984 meeting of the Executive Committee.

You will note the following appointments to the Hospital Advisory Committee:

John P. Boller ----- Division III
Administrator
Susan B. Allen Memorial Hospital
El Dorado, Ks. (replacing Ivan Anderson of Topeka)

Angeline Deutsch ---- Division II
Administrator
Hoisington Hospital
Hoisington, Ks. (replacing Tom Faulkner of Iola)

Enclosed is a booklet prepared by the Public Relations Department of Blue Cross and Blue Shield on frequently used acronyms that might be helpful to you.

WJ/lou
attachment/enclosure

c: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA

Gerald L. Goodell
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

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Blue Cross and Blue Shield
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G. Wayne Johnston
President

December 7, 1984

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE/BOARD MINUTES
NOVEMBER 15, 1984

Attached are the minutes of the Executive Committee meeting and the Fall Board meeting held on November 15, 1984.

Please note -- Also enclosed is a schedule of the meetings for 1985 for both the Executive Committee and the Board.

attachment/enclosure

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Gerald L. Goodell
Jerry Slaughter, KMS
Sherman Parks, Jr, KCA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

SPH + W
attch #7
3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

January 7, 1985

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE MINUTES 12/13/84

Attached are the minutes of the Executive Committee meeting of December 13, 1984. Due to inclement weather, a quorum was not present and consent to action forms were sent to each Executive Committee member. The bylaws require 100% affirmative vote in order for the action to be official. Consent forms have now been executed and received from all thirteen members of the Executive Committee and all have responded affirmatively, so the action taken on the 1985 budget is approved.

lou
attachment

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Gerald L. Goodell
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthener, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

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attn #7
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G. Wayne Johnston
President

March 28, 1985

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: MINUTES OF MARCH 7, 1985
EXECUTIVE COMMITTEE MEETING

Attached are the minutes of the March 7th meeting of the Executive Committee.

Note that minutes of the following meetings are also attached as time did not permit including them with the agenda material.

- Exhibit "A" ----- Investment Committee - March 6, 1985
- Exhibit "C" ----- Cost Containment Committee - March 6, 1985
- Exhibit "D" ----- Medical Adv. Committee - February 20, 1985
- Exhibit "E" ----- Hospital Adv. Committee - February 22, 1985

(Note: Exhibit "B" is the investment transactions themselves which are included in the Corporate Books only.)

attachments

- cc: Don Wilson, KHA
- Cheryl Jernigan, KHA
- Jerry Slaughter, KMS
- Sherman Parks, Jr., KCA
- Carl Schmitthenner, KDA
- Advisory Committees
- State Subscriber Council
- Steering Committee
- Jack Roberts

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G. Wayne Johnston
President

June 3, 1985

TO: BOARD OF DIRECTORS

FROM: Louise Lemons

RE: 1) EXECUTIVE COMMITTEE AND BOARD MINUTES
2) BOARD AND BOARD COMMITTEE LISTS

The minutes of the May 9, 1985 meeting of the Executive Committee and the Board of Directors are attached.

I have enclosed, for your information, the following:

- 1) List of Board of Directors for 1985-1986
- 2) List of the Board Committees

Since lists of the Advisory Committees were distributed at the May 9th meeting, I am enclosing those only for those not at the meeting. If any of you wish copies of those lists, or a list of Executive Committee members with addresses and phone numbers, just let me know.

lou
attachment/enclosures

c: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr. KDA
Carl Schmitthenner, KDA

Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

3-14-90

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Blue Cross and Blue Shield
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G. Wayne Johnston
President

July 3, 1985

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: MINUTES OF JUNE 13, 1985
EXECUTIVE COMMITTEE MEETING

Attached are the minutes of the June 13, 1985 Executive Committee meeting.

Note that the minutes of the following meetings are also enclosed as time did not permit their completion prior to mailing of the agenda material for the above meeting.

Exhibit "A" ----- Cost Containment Committee - 6/12/85
Exhibit "B" ----- Medical Advisory Committee - 5/22/85
Exhibit "C" ----- Hospital Advisory Committee - 5/31/85
Exhibit "D" ----- Dental Advisory Committee - 6/6/85

Hope you had a good Firecracker Day!

enclosures

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr.
Carl Schmitthener, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

3-14-90
LPH & W
attm #7
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G. Wayne Johnston
President

August 9, 1985

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE MINUTES - JULY 18, 1985

Attached are the minutes of the July 18 Executive Committee meeting held in Wichita.

Also attached are the minutes of the July 17 meeting of the Cost Containment Committee (Exhibit "A") and the July 17 meeting of the Hospital Advisory Committee (Exhibit "B") which contain additional details.

Correction: Please note that in the minutes of the June 13, 1985 meeting of the Executive Committee on Page Eleven, regarding physician MAP's, the dates for increases in the OB MAP's should read July 1, 1985 and January 1, 1986.

attachments

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

3-14-90
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Att #7

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G. Wayne Johnston
President

October 16, 1985

TO: BOARD OF DIRECTORS
FROM: Wayne Johnston
RE: EXECUTIVE COMMITTEE MINUTES - 9/19/85

Attached are the minutes of the Executive Committee meeting held on Thursday, September 19, 1985.

The next meeting of the Executive Committee will be on Thursday, November 7, 1985 with the Executive Committee and full Board meeting on Thursday, December 5, 1985.

WJ/lou
attachment

copy: Steering Committee
Jack Roberts

attm #7
B-14-90
SPH + W
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

December 4, 1985

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE MINUTES - NOVEMBER 7, 1985

Attached are the minutes of the November 7, 1985 meeting of the Executive Committee. Also, attached are the minutes of the October 22, 1985 meeting of the Hospital Advisory Committee.

These minutes are being distributed at the December 5, 1985, meeting of the Board of Directors. For those not in attendance and those on the Advisory Committees and State Subscriber Council copies are being mailed.

lou
attachment

cc: Don Wilson, Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

LPH+W
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G. Wayne Johnston
President

January 7, 1986

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: E.C./BOARD MINUTES - DECEMBER 5, 1985

Attached are the minutes of the Executive Committee and Board meetings of December 5, 1985. Also attached to the Executive Committee minutes are the minutes of the Medical Advisory Committee meeting of October 31, 1985.

For those who weren't at the Board meeting, I have also enclosed the November 7th Executive Committee minutes since they were distributed at the Board meeting.

cc: Cheryl Jerningan, KHA
Don Wilson, KHA
Jerry Slaughter, KMS
Sherman A. Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

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attachment

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G. Wayne Johnston
President

April 8, 1986

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: EXECUTIVE COMMITTEE MINUTES - MARCH 6, 1986

Attached are the minutes of the March 6, 1986 meeting of the Executive Committee. Also attached are the minutes of the Dental Advisory Committee meeting (Exhibit A) held on February 20, 1986.

attachment

cc: Don Wilson, KHA
Cheryl Jernigan, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KDA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Steering Committee
Jack Roberts

*Letter # 7
3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

June 9, 1986

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: ANNUAL BOARD MINUTES - MAY 15, 1986

Attached are the minutes of the May 15, 1986, annual meeting of the Board of Directors.

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
State Subscriber Council
Mike Unrein, Outside Legal Counsel
Steering Committee
Jack Roberts

LPH+WS
Attn #7
3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

August 29, 1986

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: BOARD MINUTES - JULY 17, 1986

Attached are the minutes of the July 17, 1986 meeting of the Blue Cross and Blue Shield Board of Directors. Attached to the Board minutes are the minutes of the July 9, 1986 meeting of the Cost Containment Committee.

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr. KCA
Carl Schmitthenner, KDA
Advisory Committees
Mike Unrein, Outside Counsel
Steering Committee, Jack Roberts

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Blue Cross and Blue Shield
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G. Wayne Johnston
President

January 14, 1987

TO: BOARD OF DIRECTORS
FROM: Louise Lemons
RE: BLUE CROSS AND BLUE SHIELD BOARD MINUTES
DECEMBER 11, 1986

Attached are the minutes of the December 11, 1986 meeting of the Blue Cross and Blue Shield Board of Directors.

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
Mike Unrein, Outside Counsel
Steering Committee, Jack Roberts

3-14-90
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

April 27, 1987

TO: BLUE CROSS AND BLUE SHIELD OF DIRECTORS
FROM: Louise Lemons
RE: BOARD MINUTES - MARCH 5, 1987

Attached are the minutes of the March 5, 1987 meeting of the Blue Cross and Blue Shield Board of Directors.

attachment

cc: Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees
Mike Unrein, Outside Counsel
Steering Committee, Jack Roberts

S. PH & W
3-14-90
attm # 7
Page ~~100~~ 91



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G. Wayne Johnston
President

June 22, 1987

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BOARD MINUTES - MAY 14, 1987
COMPENSATION COMMITTEE MINUTES - MAY 14, 1987

Attached are the minutes of the Blue Cross and Blue Shield Board annual meeting of May 14, 1987.

Also attached are the minutes of the Compensation Committee whose meeting was held in the morning on May 14, 1987.

lou
attachment

cc: Mike Unrein, Outside Counsel
Steering Committee
Jack Roberts

3-14-90
LPH+W
att # 7
Page ~~101~~
92



Board
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Blue Cross and Blue Shield
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G. Wayne Johnston
President

July 31, 1987

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS

FROM: Louise Lemons

RE: 1) BC/BS BOARD MINUTES - JUNE 30, 1987
 2) ADVISORY COMMITTEE MINUTES
 3) COST CONTAINMENT MINUTES
 4) BOARD LISTING

Attached are the minutes of the June 30, 1987 Blue Cross and Blue Shield Board meeting. One of the actions taken at this meeting was to approve the recommendation of staff and the Cost Containment Committee on the 1988 CAP MAP to include a 10% limit on Non-MAP outpatient services. As a result of input at the Hospital Forums following the June 30 Board meeting, staff amended its recommendation to a 5% cap on Non-MAP outpatient services.

All Blue Cross and Blue Shield Board members were contacted via phone on July 16/17 and there was unanimous agreement that "the maximum discount taken from any hospital on charges for outpatient services would be 5%." The 1988 CAP MAP policies and procedures have been amended to reflect this change and a memo was sent 7/16/87 to all Member Hospital CEO's from Wayne Johnston advising of this change.

As you will recall, due to scheduling, a completed copy of the minutes of the Advisory Committees were not available at the June 30th meeting. Copies of these minutes are enclosed (for Board members only). These include -- the Medical Advisory for June 11, 1987; the Hospital Advisory for June 18, 1987; and the Dental Advisory for June 25, 1987. Also, enclosed are the minutes of the June 30, 1987 Cost Containment Committee.

And last, but definitely not least, a current list of the Board members reflecting the elections in May 1987. There were no changes in members, but this updates the expiration of terms, where applicable.

enclosures

cc: Steering Committee, Jack Roberts
 Advisory Committees
 Don Wilson, KHA -- Jerry Slaughter, KMS
 Carl Schmitthener - KDA
 Sherman Parks, Jr. - KCA
 Mike Unrien, Outside Counsel

S. P. H. 105
3-14-90
Attn # 7
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Blue Cross and Blue Shield
of Kansas

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G. Wayne Johnston
President

October 12, 1987

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BOARD MINUTES - SEPTEMBER 10, 1987

Attached are the Board minutes for the September 10, 1987 meeting. I will be sending a schedule for the Board meeting dates for 1988 within the next few days.

lou
attachment

cc: Steering Committee
Jack Roberts
Mike Unrein, Outside Counsel
Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees

attm #7
3-14-90
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G. Wayne Johnston
President

January 25, 1988

TO: BLUE CROSS AND BLUE SHIELD BOARD MEMBERS
FROM: Louise Lemons
RE: BOARD MINUTES - DECEMBER 17, 1987

Attached are the minutes of the Blue Cross and Blue Shield Board meeting of December 17, 1987.

lou
attachment

cc: Steering Committee
Jack Roberts
Mike Unrein, Outside Counsel
Don Wilson, KHA
Jerry Slaughter, KMS
Sherman Parks, Jr., KCA
Carl Schmitthenner, KDA
Advisory Committees

L. P. H. + W
Attn #9
3-14-90
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