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M I N U T E S

SPECIAL COMMITTEE ON THE UNIVERSITY OF KANSAS MEDICAL CENTER

September 21-22, 1976

Wichita, Kansas

Members Present

- Representative Denny D. Burgess, Chairman
- Senator Albert Campbell
- Representative Bill Morris
- Representative George Wingert

Staff Present

- Marlin Rein, Kansas Legislative Research Department
- Emalene Correll, Kansas Legislative Research Department
- Norman Furse, Revisor of Statutes Office

September 20, 1976

The Special Committee on the University of Kansas Medical Center convened at 10:00 a.m., Monday, September 20, 1976 with Representative Denny D. Burgess presiding. In addition to the Committee and staff that were present, Chancellor Archie Dykes and Mr. Rick Von Ende were present representing the University of Kansas. Dr. Cramer Reed, Vice Chancellor of the Medical Branch, was also present together with Dr. Richard A. Walsh, Associate Director of the Branch.

Dr. Reed presented a brief overview of the organization and operation of the Wichita Branch of the University of Kansas Medical Center. A mission statement (Attachment I) was distributed to members of the Committee by Dr. Reed.

Following the general presentation, the Committee departed for a tour of the Wesley Medical Center. Purpose of this tour, together with the other hospital tours, was to view the training program carried on in those institutions for both undergraduate medical students and residents who are being supported with funds appropriated to the Medical Branch. Principal contacts at the Wesley Medical Center were Mr. William Kimble, Coordinator of Medical Education, and Mr. Bob O'Brien, Associate Administrator. The Committee was generally impressed with the physical facilities at the Wesley Medical Center. The Committee was advised that Wesley had recently contracted its housekeeping services with Servicemaster, a private contractor specializing in providing housekeeping services. Under the contractual arrangement, first line housekeeping workers remain employees of the Wesley Medical Center with the contractor providing the supervisory staff.

Following the luncheon at the Wesley Medical Center, the Committee departed for the Wichita Veterans' Administration Hospital. Mr. George Lappin, director of the institution, accompanied the Committee on its tour. The principal focus of the tour was on the physicians' assistant program conducted by the Wichita State University College of Health Related Professions which program is housed on the Veterans' Administration Hospital campus. The Committee had opportunity to view the current class in a classroom environment and was advised that the class includes six students who were entered into the program following the closure of a similar program at Eastern New Mexico University. The physicians' assistant program is a two-year program comprising one year of didactic training on campus followed by one year of supervised practicums

in physicians' offices. The Committee also had opportunity to tour the new facilities being readied for the physicians' assistant program. The Veterans' Administration is extensively remodeling one building on the campus to house the program.

Following the tour of the Veterans' Administration Hospital, the Committee departed for St. Joseph's Medical Center. The Committee tour was directed by Mr. Jim Reid, Director of Public Information. The Committee toured the family practice treatment clinic and had opportunity to visit with both the director of the clinic as well as a number of the family practice residents. The hospital has 22 residents in family practice at the present time.

The Committee was informed that income from patient charges at the clinic approximated \$300,000 per year. The Committee was also advised that the Department of Family Practice generally accounts for as many as 50 inpatients within the facility at any given time. The hospital is attempting to restructure and revitalize the residency training program with the addition of more full-time medical staff. The current director of the program has resigned, leaving no permanent medical staff in charge. The intent of the hospital is to re-employ a new director of the program together with three additional full-time staff physicians to oversee the program.

At approximately 3:30 p.m. the Committee departed for the Harper District V Hospital and affiliated family practice clinic. Upon arriving in Harper, the Committee made a brief tour of the clinic which is operated by Dr. William Gardner, and Dr. Walter Forred. The Branch utilizes the clinic and the hospital for training of undergraduate medical students with some limited use also made for providing laboratory experiences for physicians' assistant students. Generally no more than two medical students are located at Harper at one time with the annual number of students to rotate through the program approximating 15 to 18. The students rotate to Harper for four-week periods, residing in the hospital during their stay.

At the time of the Committee's visit, an undergraduate medical student, Mrs. Beth Alexander, and a physicians' assistant student, Miss Trish Davis, were on site. The Committee also toured the hospital and was accompanied by Mrs. Alexander. The Committee was highly impressed not only with the quality of medical care being rendered to the patients at the clinic and hospital but also the valuable teaching experience afforded the students rotating to Harper. Both the medical student and the physicians' assistant student were highly laudatory of their experiences at Harper, citing it as the most meaningful experience that either had had in their educational process.

September 21, 1976

The Committee convened at 9:00 a.m. in the conference room on the fifth floor of the Fairmont Towers. The agenda had been rearranged to permit the conducting of a public hearing at 10:30 a.m. in which students, faculty, and the general public would be invited to appear to offer any testimony to the Committee which they cared to share concerning medical education in the Wichita area. To permit the holding of the hearing, a visit to the St. Francis Medical Center had to be cancelled. The first part of the meeting consisted of a series of short presentations by various personnel heading up the several divisions of the Branch operations.

The first person to appear before the Committee was Mrs. Lurene Valentine, Director of Business Affairs and Personnel. Mrs. Valentine generally reviewed for the Committee the nature of her responsibility. In the course of her presentation, she indicated that only one physicians' corporation existed at Wichita. The corporation encompasses three separate specialities; internal medicine, psychiatry, and pediatrics. At the present time internal medicine, surgery, and obstetrics-gynecology faculty are in the corporation. Income to the corporation consists of physician charges for both clinic and hospital income. The corporation consists of a total of eight physicians. Fiscal Year 1976 income from physician charges amounted to \$210,000. The Committee requested that a financial statement of income and expenses of the physicians' corporation be provided.

Mr. Gerard Lessard, Director of Educational Resources and Development, generally reviewed for the Committee the functions of his office. The Educational Resources and Development Division is generally responsible for curriculum development, student evaluation, faculty development, program evaluation, and computer assisted instruction. He noted that with the new four-year curriculum, students will enter into the Branch program in July of each year and will be on site for two years. In addition, the required preceptorship will be extended from one month to two months.

Dr. Joe Dominic, Director of Student Services, provided a brief overview of the responsibilities of his office.

Dr. Arlene Fraikor, Director of Integral Education, reviewed briefly the responsibilities of her office. She indicated that she was financed 50 percent by the College of Health Related Professions at Wichita State University and 50 percent by the Branch. Her basic responsibility is to integrate the education of medical students with other allied health and nursing students. In this effort it is hoped that both groups of students will become more appreciative and aware of the abilities of the other groups.

Dr. Dean Kortge reviewed basically the three areas that he is responsible for: special projects, including community educational projects, outreach, and the preceptorship program.

Mrs. Ruth Feryok, Director of Postgraduate Education, basically reviewed her program of providing continuing education opportunities in rural Kansas. She noted the recent requirement passed by the Kansas Medical Association and the Board of Healing Arts that medical providers obtain 150 hours of continuing education each three years. The principal responsibilities of her office are to coordinate for the provision of such educational opportunities. At the present time, with the exception of a secretarial salary, the program is largely financed through a Federal Veterans' Administration grant. She cited the need to charge physicians attending their courses a fee as a means of deferring the cost.

Dr. Sajon Joyner, Director of Research and Development, briefly reviewed the functions of his operation. His operation is largely funded through salary savings and several small grants. Though a budget had been submitted to the 1976 Legislative Session to finance such an activity, the Legislature chose not to fund it.

Upon motion by Senator Campbell, and seconded by Representative Morris, the minutes of the August 23-24 Committee meeting were approved. The Committee also decided to tentatively schedule the October meeting of the Committee to be held in Topeka on October 6-7. The agenda for that meeting will be dedicated solely to the preparation of the Committee report.

At 10:30 a.m. the public hearing was open to all those who cared to make presentations to the Committee. Chairman Burgess invited any persons present to provide any testimony that they desired. He stressed the fact the Committee was interested in improving medical education in Kansas and any comments should be directed at having a positive impact on educational programs. A number of persons were in attendance at the hearing (Attachment II) but no one volunteered to make any comments.

At the invitation of the Chairman, Dr. George Farber, Associate Administrator of St. Francis Hospital, addressed the Committee. He expressed concern and regrets that the Committee had not had an opportunity to visit his institution and invited it to do so at another time. He spoke of the commitment of St. Francis Hospital to medical education, citing the fact that its current medical education budget exceeded \$2 million. He also distributed to the Committee a copy of an analysis of the hospital's medical education budget for the past several years (Attachment III).

Mr. Don Conroy, Associate Administrator of St. Francis Hospital, also made a brief presentation to the Committee. Mr. Conroy was asked whether or not the hospital had any data as to the costs associated with the training of medical students and residents. He noted that several years ago they had determined the cost of a medical student

approximated \$10,000 per year and a resident \$20,000. Mr. Conroy also spoke of the role that the City of Wichita has played in the past in providing physicians to Kansas. In excess of 200 physicians currently practicing within the state did receive part of their training at St. Francis Hospital. He cited the fact that Wichita hospitals are now spending collectively \$5 to \$6 million per year for medical education.

With no other persons present wishing to speak to the Committee, the public hearing was closed.

Prepared by Marlin Rein

Approved by Committee on:

11-18-76

(Date)

Henry J. Berger

MISSION, WSU Branch, UKSM

The Branch provides a unique clinical experience for medical students. While primary care is an emphasis for all concerned, the need to provide a proper educational background for students who desire to pursue graduate medical education in non-primary care areas is also recognized.

As both a philosophical and a practical departure from the traditional academic medical center, the Branch is designed to operate without the physical walls of a medical center. It provides the stepping stones linking a major academic medical center with another metropolitan community. This unit is firmly committed to the mission of the main institution, the University of Kansas School of Medicine. In support of this commitment, the unit's educational activities extend the geographic limits of the University of Kansas School of Medicine, making it possible for students to serve clinical clerkships in a variety of learn environments located in a major metropolitan area as well as in rural areas of Kansas.

The Branch, as a clinical teaching entity of the University of Kansas School of Medicine, adheres to the belief that the community clinical facilities (with their staffs of practicing physicians as well as other community health resources) form important bases for the education of medical students.

Complementing the mission of the School of Medicine, the Branch includes the following objectives as its unique mission:

- 1) Provide excellence in clinical medical education, especially primary care, which presupposes a well-balanced approach emphasizing ambulatory care, diseases and psycho-behavioral deviations most frequently encountered in the practice of medicine.

- 2) Promote innovative learning experiences for medical students using the expertise of the WSU Branch faculty, the WSU College of Health Related Professions and various community health care resources.
- 3) Develop curriculum flexibility for a variety of clinical experiences designed to permit and encourage exploration of particular health care interests of medical students.
- 4) Enlarge the pool of medical knowledge and clinical research in Kansas without the creation of a second medical school.
- 5) Provide the proper academic environment to permit increased student enrollment in the University of Kansas School of Medicine. Concurrently, participate with the Kansas City campus in developing programs designed to retain physicians in non-urban areas of Kansas.
- 6) Promote and develop the health team concept through integrated educational experiences for Branch medical and allied health students of the WSU College of Health Related Professions.
- 7) Develop, participate and implement out-reach programs in cooperation with the Kansas City campus and when appropriate with the WSU College of Health Related Professions.
- 8) Expose students to real-life problems in the mechanics of the inner city and rural health care delivery system in addition to the textbook or controlled environment.
- 9) Promote the concept of a community-based clinical medical education program.
- 10) Promote essential community health care provider services through the establishment of a division of continuing education for regional physicians. Develop health education programs for consumers and certain types of physician extenders who are charged with the responsibility of consumer health education.

- 11) Develop education and screening (detection) programs targeted for the general public and emphasizing prevention of high risk metabolic and physical disabilities.
- 12) Establish to the fullest extent possible a cooperative relationship with the community hospitals associated or affiliated with the WSU Branch and the WSU College of Health Related Professions for the purpose of coordinating effective use of clinical facilities and conducting integrated undergraduate, graduate and continuing medical education programs.
- 13) Develop graduate medical education programs in disciplines with demonstrated physician shortages in cooperation with Wichita hospitals.

Please Register

Name

Organization

Don Courroy L Rice George Dyck	St. Francis Hospital Professionals Management Counc. WSU Branch UKSM.
E S Brinton	St. Francis Hosp Wichita Kans
Geo. J. Fulu	St. Francis Hosp. + WSU Br of UKSM
Lyn Gamelson Mike Heckman Loene Walentini KAYLA BURTON D.C. Goodpasture	Student WSU (pre-medical) Journalism STUDENT - WSU WSU Branch KFH RADIO WSU Branch - Dept. Medicine
Ruth Terryok Jane Shuchmizer	WSU Branch - Dept. of Postgrad. Ed. Eagle - Beacon

Department of Medical Education

Miscellaneous Statistics

Reimbursement From State of Kansas/WSU

Percent Of
Reimburse-
ment To
Expense
Budget

Inpatient Admissions

Outside

Sedgwick Sedg.
County County
Total

Total
Operating
And Capital
Budget

Number Of
Employees

Expense Budget
(Including
Indirect
Expenses)

Intern-
Resident

Medical
Students

Total

Fiscal
Year

1973	\$ 1,463,000	\$ 153,875	\$ -0-	\$ 153,875	10.5%	1973	24,337	5,840	30,177	\$ 28,740,000	2,207
1974	\$ 1,669,000	\$ 135,235	\$ -0-	\$ 135,235	8.1%	1974	23,620	6,163	29,783	\$ 33,831,000	2,258
1975	\$ 1,804,000	\$ 169,202	\$ 7,500	\$ 176,702	9.8%	1975	24,573	6,486	31,059	\$ 44,090,000	2,449
1976	\$ 2,009,000	\$ 217,875	\$ 12,260*	\$ 230,135	11.5%	1976	24,700	7,100	31,800	\$ 51,697,000	2,513**

*We are scheduled to receive an additional sum of \$ 67,058 for reimbursement of expenses associated with undergraduate medical students. If this amount is received this year, the total reimbursement will become \$ 297,193 or 14.8% of the total expenses for our Medical Education Department.

**19.8% of all employees are of minority races